Texas Education Agency Standard Application System (SAS)

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Program authority:	P.L. 107-11	0 ESE			he NCLB Act of 2001,		FOR 1	TEA USE	
	Section 100						Writ	e NOGA ID	here:
Grant period:					nding future federal				
				s are perm	itted from October 1, 2	2015,			
	to Decembe							date stamp	
Application deadline:	5:00 p.m. C						المارين الاين	2005	GD.
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Contact information:	Leticia Gove (512) 463-1		ia.govea	i@tea.texa	s.gov;	·		<u> </u>	Received Education Agency
	(312) 403-1		•				-1		
		Sc	hedule#	<u>1—General</u>	al Information				7.0
Part 1: Applicant Inform	nation							9 (34 (38 (8)	
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Primary Contact		T							
First name		M.I.	Last			Title	15.	▶ indirekternésznésésé	- 50
Carla				-Taylor			ool Principal		
Telephone # (281) 891- 8953	Email address FAX cjonesta@springisd.org		FAX #	· #					
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Part 2: Certification and	l Incorporati		اا الطوني دي	igidd, big		1.201 0.			
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I hereby certify that the information contained in this application is, to the best of my knowledge, correct and that the organization named above has authorized me as its representative to obligate this organization in a legally binding contractual agreement. I further certify that any ensuing program and activity will be conducted in accordance with all applicable federal and state laws and regulations, application guidelines and instructions, the general provisions and assurances, debarment and suspension certification, lobbying certification requirements, special provisions and assurances, and the schedules attached as applicable. It is understood by the applicant that this application constitutes an offer and, if accepted by the Agency or renegotiated to acceptance, will form a binding agreement.

Authorized Official:

First name Rodney Telephone # 281-891-6000 M.I. Last name Watson Email address

rwatson@springisd.org_

Signature (blue ink preferred) Date signed

Title

Superintendent of Schools

FAX#

281-891-6006

701-15-107-056



RFA #701-15-107; SAS #191-16 2015-2020 Texas Title I Priority Schools, Cycle 4

8/19/2015

Schedule #1—General Information (cont.)

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 3: Schedules Required for New or Amended Applications

An X in the "New" column indicates a required schedule that must be submitted as part of any new application. The applicant must mark the "New" checkbox for each additional schedule submitted to complete the application.

For amended applications, the applicant must mark the "Amended" checkbox for each schedule being submitted as part of the amendment.

Schedule	Schedule Name	Applicat	Application Type		
#	Scriedule Name	New	Amended		
1	General Information		\boxtimes		
2	Required Attachments and Provisions and Assurances	×	N/A		
4	Request for Amendment	N/A	\boxtimes		
5	Program Executive Summary				
6	Program Budget Summary				
7	Payroll Costs (6100) – SEE NOTE	See			
8	Professional and Contracted Services (6200) – SEE NOTE	Important			
9	Supplies and Materials (6300) - SEE NOTE	Note for			
10	Other Operating Costs (6400) – SEE NOTE	Competitive			
11	Capital Outlay (6600/15XX) – SEE NOTE	Grants*			
12	Demographics and Participants to Be Served with Grant Funds				
13	Needs Assessment				
14	Management Plan	\boxtimes			
15	Project Evaluation				
16	Responses to Statutory Requirements				
17	Responses to TEA Requirements				
18	Equitable Access and Participation				

*IMPORTANT NOTE FOR COMPETITIVE GRANTS: Schedules #7, #8, #9, #10 and #11 are required schedules if any dollar amount is entered for the corresponding class/object code on Schedule #6—Program Budget Summary. For example, if any dollar amount is budgeted for class/object code 6100 on Schedule #6—Program Budget Summary, then Schedule #7—Payroll Costs (6100) is required and if it is either blank or missing from the application, the application will be disqualified.

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Schedule #2—Required Attachments	s and Provisions and Assurances
County-district number or vendor ID: 101919	Amendment # (for amendments only):
Part 1: Required Attachments	

The following table lists the fiscal-related and program-related documents that are required to be submitted with the application (attached to the back of each copy, as an appendix).

#	Applicant Type	Name of Required Fiscal-Related Attachment		
No f	iscal-related attachments are requir	ed for this grant.		
#	Name of Required Program-Related Attachment	Description of Required Program-Related Attachment		
No p	program-related attachments are re	quired for this grant.		
Part	2: Acceptance and Compliance			

By marking an X in each of the boxes below, the authorized official who signs Schedule #1—General Information certifies his or her acceptance of and compliance with all of the following guidelines, provisions, and assurances.

Note that provisions and assurances specific to this program are listed separately, in Part 3 of this schedule, and require a separate certification.

 X
 Acceptance and Compliance

 □
 I certify my acceptance of and compliance with the General and Fiscal Guidelines.

 □
 I certify my acceptance of and compliance with the program guidelines for this grant.

 □
 I certify my acceptance of and compliance with all General Provisions and Assurances requirements.

 □
 I certify that I am not debarred or suspended. I also certify my acceptance of and compliance with all Debarment and Suspension Certification requirements.

 □
 I certify that this organization does not spend federal appropriated funds for lobbying activities and certify my acceptance of and compliance with all Lobbying Certification requirements.

 □
 I certify my acceptance of and compliance with No Child Left Behind Act of 2001 Provisions and Assurances requirements.

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Schedule #2—Required Attachments and Provis	ions and Assurances
County-district number or vendor ID: 101919	Amendment # (for amendments only):
Part 3: Program-Specific Provisions and Assurances	

∇	I certify my acceptance of and	d compliance with all	nrogram-specific	nrovisions and	assurances listed heli	σw
\sim	i ceitiiy iiiy acceptance or and	a compliance with all	program-specific	provisions and		JW.

\boxtimes	I certify my acceptance of and compliance with all program-specific provisions and assurances listed below.
#	Provision/Assurance
1.	The applicant provides assurance that program funds will supplement (increase the level of service), and not supplant (replace) state mandates, State Board of Education rules, and activities previously conducted with state or local funds. The applicant provides assurance that state or local funds may not be decreased or diverted for other purposes merely because of the availability of these funds. The applicant provides assurance that program services and activities to be funded from this grant will be supplementary to existing services and activities and will not be used for any services or activities required by state law, State Board of Education rules, or local policy.
2.	The applicant provides assurance that the application does not contain any information that would be protected by the Family Educational Rights and Privacy Act (FERPA) from general release to the public.
3.	The applicant provides assurance that, if it receives these program funds to serve one or more campuses, it will ensure each campus receives all of the state and local funds it would have received in the absence of these program funds. As a result, an LEA must provide the TTIPS grantee campus all of the non-Federal funds the campus would have received were it not a TTIPS grantee campus, and these program funds must supplement the amount of those non-Federal funds. Note, however, that the campus does not need to demonstrate that these program funds are used only for activities that supplement those activities the campus would otherwise provide with non-Federal funds.
4.	The applicant provides assurance that the education program described below is unique to the applicant. An applicant that plagiarizes or copies any other application does not meet this standard and will be disqualified.
5.	 The LEA provides assurance that it will meet the following federal requirements: Use its TTIPS Grant to fully and effectively implement an intervention package in each school that the LEA commits to serve, consistent with the final requirements. Establish annual goals for student achievement on the State's assessments in both reading/language arts and mathematics, measure progress on the leading indicators in section III of the final requirements and establish goals to hold schools receiving school improvement funds accountable. If it implements a restart model in a school, hold the charter operator, charter management organization, or education management organization accountable for complying with the final requirements, and it include these terms in its contract or provisions Monitor and evaluate the actions a school has taken, as outlined in the approved TTIPS application, to recruit, select and provide oversight to external providers to ensure their quality. Monitor and evaluate the actions schools have taken, as outlined in the approved TTIPS application, to sustain the reforms after the funding period ends and that it will provide technical assistance to schools to sustain progress in the absence of TTIPS funding. Report school-level data to the SEA required under section III of the final requirements, and included in the Program Guidelines of this RFA.
6.	The LEA provides assurance that it will participate in any evaluation of the grant conducted by the U.S. Department of Education, including its contractors, or the Texas Education Agency, including its contractors.
7.	The LEA/campus provides assurance that if it selects to implement the transformation model , the campus will meet all of the following federal requirements: 1. Develop and increase teacher and school leader effectiveness. (A) Replace the principal who led the school prior to commencement of the transformation model; (B) Use rigorous, transparent, and equitable evaluation systems for teachers and principals that— i. Take into account data on *student growth* as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and
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- 2. Create an innovative high school that enables students to graduate with a high school diploma and an associate degree; or high school diploma and 60 college credit hours toward a baccalaureate degree.
- 3. Provide college credit earned through the high school years for all students at no cost; including tuition, fees and textbook costs.
- 4. Develop and increase teacher and school leader effectiveness through use of the Texas Teacher Evaluation and Support System and Texas Principal Evaluation and Support System.
- 5. While implementing for all students, the program specifically identifies students for more intensive supports. These students include those at-risk for dropping out of school, as defined in Texas statedefined criteria in TEC §29.081; and students historically underrepresented in college courses. In developing and providing the more intensive supports, , the LEA/campus will have:
 - (A) Data to identify the population at risk of dropping out of school;
 - (B) Quantitative and qualitative data to identify students least likely to attend college/those historically underrepresented in college courses;
 - (C) Early College brochures in all languages relevant to the school community;
 - (D) Written communication plan for relevant target audiences: parents, community members, school board.

Adapted from Texas Early College High School Blueprint, Benchmark 1.

- 6. By the start of TTIPS full-implementation (Fall 2016), the LEA/campus will have key partnerships in place that will enable success as an Early College High School. These partnerships are marked by signed Memoranda of Understanding with current signature each year of implementation. Key partnerships include:
 - (A) Partnership between the school district and an institute of higher education (IHE) that:
 - Defines the partnership between the LEA/campus and the IHE and addresses topics including, but not limited to: the ECHS location, the allocation of costs for tuition, fees, textbooks, and student transportation;
 - Defines an active partnership between the school district(s) and the IHE(s), which shall include joint decision-making procedures that allow for the planning and implementation of a coherent program across institutions; and
 - iii. Includes provisions and processes for collecting, sharing, and reviewing program and student data to assess the progress of the ECHS.
 - (B)Contract/partner with the Texas Early College High School Technical Assistance provider for access to training, coaching, and technical assistance through to earning designation. Once designated, will continue work with the technical assistance provider as is required as a condition of TEA designation.
 - (C) Contract/partner with a Texas Early College High School demonstration site. Demonstration sites are identified by TEA each year from 2015-2016 forward. Terms of the contract/partnership shall be designed for demonstration site/ model program for the TTIPS LEA/campus by TEA in

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early 2015-2016

Adapted from Texas Early College High School Blueprint, Benchmark 2.

7. By the start of TTIPS planning/pre-implementation year (January 1, 2016), the LEA and key partners must have developed and be maintaining a leadership team focused on P-16 Leadership Initiatives that meets regularly to address issues of the ECHS design and sustainability. At minimum, the membership shall include the campus principal and individuals with decision-making authority from both the LEA and IHE.

Adapted from Texas Early College High School Blueprint, Benchmark 3.

- 8. Provide a curriculum that offers a rigorous and accelerated course of study, in both college-credit bearing courses and preparatory/college readiness courses. Additionally, the program must provide students with the academic, emotional and social supports necessary to be successful in the rigorous course of study. The curriculum and supports must meet the following:
 - (A) Beginning in TTIPS first year of full-implementation (Fall 2016), have curriculum in place that allows all students to graduate high school with at least six semester credit hours toward a baccalaureate degree.
 - (B) By TTIPS second year of full-implementation (Fall 2017), have curriculum in place that enables students to receive a high school diploma and complete the Texas Higher Education Coordinating Board's (THECB) core curriculum (as defined by TAC §4.28); or an associate's degree; or at least 60 credits toward a baccalaureate degree during grades 9-12.
 - (C) Possess a written course of study plan showing how students will progress as an ECHS graduate. The plan must provide pathway to a baccalaureate degree and follow the courses and fields of study listed in the THECB Lower Division Academic Course Guide Manual.
 - (D) Beginning in the TTIPS first year of full-implementation, the campus will provide academic supports to the students in the form of: extended learning time sessions for tutoring, advisory and/or college readiness support time built into the program of study, and a college-readiness mentorship program.
 - (E) Beginning in the TTIPS planning/pre-implementation year, the campus will provide social and emotional supports to the students, including: connections to social services, parent outreach and involvement opportunities.
 - (F) Beginning in the TTIPS first year of full-implementation, the campus will provide college awareness and access services to students and families, including: college application assistance, financial aid counseling, college and career counseling.

Adapted from Texas Early College High School Blueprint, Benchmark 4.

By the TTIPS first year of full-implementation, the campus shall provide for the administration of the Texas Success Initiative (TSI) college placement exam to students in order to assess college readiness, design individual instruction plans, and enable students to begin college courses based on their performance. Fees associated with assessment administrations must be waived/covered for all students. Adapted from Texas Early College High School Blueprint, Benchmark 5.

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- 9. By the start of the TTIPS second year of full-implementation (Fall 2017), the campus will provide a full-day program at an autonomous high school; operating with:
 - (A) An IHE liaison with decision-making authority who interacts directly and frequently with the campus staff and administrators;
 - (B) A highly qualified teaching staff possessing appropriate level of certification, training and ongoing supports to teach college-bearing courses to high school students.
 - (C) Clear opportunities for students to have regular use (at least six times per school year) of college academic facilities, regardless of early college school site.
 - (D) Opportunities for high school faculty and staff to receive regular training and support; in collaboration with the IHE faculty and staff.

Adapted from Texas Early College High School Blueprint, Benchmark 6.

The Texas concept for an Early College High School is fully described in the following resources:

- Texas Education Agency, Early College High School program
- Texas Education Code §29.908
- Texas Administrative Code §4.161
- 19 Texas Administrative Code Chapter 102 Educational Programs Subchapter GG: <u>Commissioner's Rules</u> <u>Concerning Early College Education Program</u>

The applicant provides assurances that the LEA/campus administering the state-design model will submit an Early College High School Readiness Assessment as a supplement to the TTIPS required Implementation Readiness Portfolio. Assessment forms will be provided by the TEA TTIPS program office.

The applicant provides assurances that the LEA/campus administering the state-design model will apply for Texas Early College High School designation, no later than applications are available for schools that wish to be designated for the 2017-2018 school year.

The LEA/campus provides assurance that if it selects to implement the **Early Learning Intervention Model** in an elementary school, the campus will implement in accordance with the following federal requirements:

Offer full-day kindergarten.

9.

- 2. Establish or expand a high-quality preschool program. A high-quality program includes structural elements that are evidence-based and nationally recognized as important for ensuring quality. Implementation under this grant program must meet the requirements of a high-quality preschool program, as defined in the U.S. Department of Education's Preschool Development Grants program. Under this definition, program must have:
 - (A) High staff qualifications, including a teacher with a bachelor's degree in early childhood education or a bachelor's degree in any field with a state-approved alternative pathway;
 - (B) High-quality professional development for all staff;
 - (C) A child-to-instructional staff ratio of no more than 10 to 1;
 - (D) A class size of no more than 20 with, at a minimum, one teacher with high staff qualifications;
 - (E) A full-day program;
 - (F) Inclusion of children with disabilities to ensure access to and full participation in all opportunities;

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- (H) Individualized accommodations and supports so that all children can access and participate fully in learning activities;
- (I) Instructional staff salaries that are comparable to the salaries of local K-12 instructional staff;
- (J) Program evaluation to ensure continuous improvement;
- (K) On-site or accessible comprehensive services for children and community partnerships that promote families' access to services that support their children's learning and development;
- (L) Evidence-based health and safety standards.
- 3. The LEA has assessed the benefits of contracting with a community-based provider to provide the high-quality preschool programs for students enrolled in an elementary school implementing the model, either at the TTIPS campus or through an existing high-quality child care or Head Start program within the LEA or nearby community. The LEA is aware that the preschool is not required to be physically located in the eligible elementary school. However, students must be enrolled in the grantee school that is implementing the early learning model to receive preschool services funded through the grant program.
- 4. Provide educators, including preschool teachers, time for joint planning across grade levels.
- 5. Replace the principal who led the school prior to the commencement of the early learning model.
- 6. Use rigorous, transparent, and equitable evaluation systems for teachers and principals that-
 - (A) Take into account data on student growth as a significant factor as well as other factors such as multiple observation-based assessments of performance and ongoing collections of professional practice reflective of student achievement and increased high school graduation rates; and
 - (B) Are designed and developed with teacher and principal involvement;
- 7. Identify and reward school leaders, teachers, and other staff who, in implementing this model, have increased student achievement and high school graduation rates and identify and remove those who, after ample opportunities have been provided for them to improve their professional practice, have not done so.
- 8. Implement strategies such as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain high quality educators.
- 9. Use data to identify and implement an instructional program that is:
 - (A) Research-based;
 - (B) Developmentally appropriate;
 - (C) Vertically aligned from one grade to the next as well as aligned with State academic standards;
 - (D) Promotes academic content across a range of development: math and science, literacy and language, socio-emotional skills, self-regulation, and executive functions.
- 10. Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual

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10.

students.

- 11. Provide staff with ongoing, high-quality, job-embedded professional development such as coaching and mentoring that is:
 - (A) Aligned with the school's comprehensive instructional program
 - (B) Designed with school staff to ensure that they are equipped to facilitate effective teaching and learning and have the capacity to implement school reform strategies.
- 12. Operate in compliance with all regulations in the Texas Pre-Kindergarten Guidelines (PKG).
- 13. Utilize Texas State Board of Education approved pre-kindergarten instructional materials.
- 14. Enroll in the Children's Learning Institute (CLI), <u>CLI Engage</u> platform, and utilize the <u>Texas School</u> Ready! child progress monitoring assessments with pre-kindergarten students.

If selecting the Early Learning Intervention model and receiving these grant funds to support the implementation, the full-day kindergarten and full-day pre-kindergarten programs must be offered free of charge to all enrolled students.

The LEA/campus provides assurance that if it selects to implement the <u>turnaround model</u>, the campus will meet all of the following federal requirements:

- 1. Replace the principal and grant the new principal sufficient operational flexibility (including in staffing, calendars/time, and budgeting) to fully implement a comprehensive approach to substantially improve student achievement outcomes and increase high school graduation rates;
- 2. Use locally adopted competencies to measure the effectiveness of staff who can work within the turnaround environment to meet the needs of students;
 - (A) Screen all existing staff and rehire no more than 50 percent; and
 - (B) Select new staff
- 3. Implement such strategies as financial incentives, increased opportunities for promotion and career growth, and more flexible work conditions that are designed to recruit, place, and retain staff with the skills necessary to meet the needs of the students in the turnaround school;
- 4. Provide staff ongoing, high-quality, job-embedded professional development that is aligned with the school's comprehensive instructional program and designed with school staff to ensure that they are equipped to facilitate effective teaching and learning and have the capacity to successfully implement school reform strategies;
- 5. Adopt a new governance structure, which may include, but is not limited to, requiring the school to report to a new turnaround office in the LEA or SEA, hire a turnaround leader who reports directly to the Superintendent or Chief Academic Officer, or enter into a multi-year contract with the LEA or SEA to obtain added flexibility in exchange for greater accountability;
- 6. Use data to identify and implement an instructional program that is research-based and vertically aligned from one grade to the next, as well as aligned with State academic standards;
- 7. Promote the continuous use of student data (such as from formative, interim, and summative assessments) to inform and differentiate instruction in order to meet the academic needs of individual students;
- 8. Establish schedules and strategies that provide increased learning time; using a longer day, week or

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year; and by addressing each of the following areas:

- (A) Additional time for instruction in core academic subjects including English, reading or language arts, mathematics, science, foreign languages, civics and government, economics, arts, history, and geography.
- (B) Additional time for instruction in other subjects and enrichment activities that contribute to a well-rounded education, including, for example, physical education, service learning, and experiential and work based learning opportunities that are provided by partnering, as appropriate, with other organizations.
- (C) Additional time for teachers to collaborate, plan, and engage in professional development within and across grades and content areas.
- 9. Provide appropriate social-emotional and community-oriented services and supports for students.

If selecting the turnaround model, the applicant agrees to the participation of the campus principal or principal candidates in a formative assessment of their turnaround leadership capacity.

The LEA/campus provides assurance that if it selects to implement the Whole-School Reform model, the campus will meet all of the following federal requirements:

- 1. Implement an evidence-based whole-school reform in partnership with a model developer.
 - (A) The model developer is an entity or individual that either has proprietary rights to the model or an entity or individual that has a demonstrated record of success in implementing wholeschool reform models in one or more low-achieving school.
- 2. The whole-school reform model selected must be supported by at least one study that demonstrates its efficacy. The federal SIG office has approved specific whole-school reform models that meet this evidence standard; published here: http://www2.ed.gov/programs/sif/sigevidencebased/index.html These approved models are supported by:
 - (A) A study of efficacy that meets What Works Clearinghouse evidence standards.
 - (B) A study that shows statistically significant favorable impact on a student academic achievement or attainment outcome.
 - (C) A study which used a large sample and multi-site sampling.
- 3. Evidence supporting the efficacy of the whole-school model selected is based on an implementation with a sample population or setting similar to the population or setting of the school being served. The whole-school model must be designed to improve academic achievement or attainment.
- 4. The whole-school model must implement the model for all students in the school.
- 5. The whole-school model must address at a minimum and in a comprehensive and in a coordinated manner:
 - (A) School leadership
 - (B) Teaching and learning in at least one full academic content area
 - (C) Non-academic supports for students
 - (D) Family and community engagement

The LEA/campus provides assurance that if it selects to implement the <u>restart model</u>, the campus will meet all of the following federal requirements:

- Convert or close and reopen the school under a charter school operator, a charter management organization (CMO), or an education management organization (EMO) A CMO is a non-profit organization that operates or manages charter schools by centralizing or sharing certain functions and resources among schools. An EMO is a for-profit or non-profit organization that provides "whole-school operation" services to an LEA.
- Select a CMO or EMO using a rigorous review process. This rigorous review process is a determination by
 the LEA that the CMO is likely to produce strong results for the school, by an assessment that schools
 currently operated by the CMO or EMO have produced strong results over that last three years, indicated

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12.

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	by:						
	 (A) significant improvement in academic achievement (B) success in closing achievement gaps either within a school or relative to other public schools (C) High school graduation rates 						
	(C) riight school graduation rates (D) No significant compliance issues in the areas of civil rights, financial management and student safety.						
	3. Enroll, within the grades it serves, any former student who wishes to attend the school.						
	If selecting the Restart Model, the applicant will contract only with CMO or EMO providers on the State's approxist of CMO and EMO providers.						
	The LEA/campus provides assurance that if it selects to implement the <u>closure model</u> , the campus will meet a the following federal requirements:	all of					
13.	 Enroll the students who attended that school in other schools in the LEA that are higher achieving with reasonable proximity to the closed school and may include, but are not limited to, charter schools or no schools for which achievement data are not yet available. 						
	A grant for school closure is a one-year grant without the possibility of continued funding.						
	The LEA/campus provides assurance that is aware that Rural LEAs are eligible to propose a modification to ar element of the transformation or turnaround model. The LEA/campus has examined their eligibility to propose modification, and assessed best-fit and benefits to proposing a modification.						
14.	Under federal regulations for this program, a <u>Rural LEA applicant</u> may propose to modify one element of the transformation or turnaround model, but only in a manner that the modification meets the original intent and purpose of the element and does not eliminate the element from the resulting implementation plan. Applicants eligible to propose a modification are only those identified as eligible for the U.S Department of Education Rural and Low Income program. Eligibility lists are available here: http://www2.ed.gov/programs/reaprlisp/eligible14/index.html						
	The LEA/campus provides assurance that if it selects to implement the Whole-School Reform model , the campus will meet all of the following federal requirements:						
	 Implement an evidence-based whole-school reform in partnership with a model developer. (A) The model developer is an entity or individual that either has proprietary rights to the modern an entity or individual that has a demonstrated record of success in implementing whole-school reform models in one or more low-achieving school. 	el or					
15.	 The whole-school reform model selected must be supported by at least one study that demonstrat its efficacy. The federal SIG office has approved specific whole-school reform models that meet the evidence standard; published here: http://www2.ed.gov/programs/sif/sigevidencebased/index.html These approved models are supported by: (A) A study of efficacy that meets What Works Clearinghouse evidence standards. (B) A study that shows statistically significant favorable impact on a student academic achievement or attainment outcome. (C) A study which used a large sample and multi-site sampling. 	is					
	 Evidence supporting the efficacy of the whole-school model selected is based on an implementation with a sample population or setting similar to the population or setting of the school being served. whole-school model must be designed to improve academic achievement or attainment. 	on The					
	4. The whole-school model must implement the model for all students in the school.						
	5. The whole-school model must address at a minimum and in a comprehensive and in a coordinated manner:						
	(A) School leadership (B) Teaching and learning in at least one full academic content area						
Chang	For TEA Use Only es on this page have been confirmed with: On this date:						

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exas	Education Agency	Standard Application System (SAS)
	(C) Non-academic supports for students (D) Family and community engagement	
16.	The applicant provides assurance that student families and the the grant application, and the campus/district took action to solid taken into consideration when selecting the model to implement engage families and the community in the implementation of the	cit input from these stakeholders. This input was If awarded, the applicant commits to meaningfully
17.	The applicant provides assurance that if selected for award, the managed by TEA. These negotiations may include additional cland performance targets proposed, if it is determined by TEA the proposed program.	applicant will fully engage in grant negotiations arifications and modifications to activities, budget at federal requirements will not be met though the
18.	The applicant provides assurance that the LEA will designate as supporting the LEA/campus' school improvement efforts. This is authority for ensuring the effective implementation of the grant cliaison to TEA and those providing technical assistance and/or the approved grant. The applicant also provides assurance that this contact.	ndividual/office will have primary responsibility and option approved by TEA; serve as the district contracted service to the LEA/campus as part of TEA will be notified immediately of any changes to
19.	The applicant provides assurance that a team from the grantee orientation meetings, technical assistance meetings, and other Improvements in Education Conference, and sharing of best pro-	periodic meetings of grantees, the Advancing actices.
20.	The applicant provides assurance that it will continue to fully en Accountability Interventions System (TAIS) framework; regardle All TTIPS grant awarded schools are required to submit an ann reports documenting school's continuous processes around dat implementation and monitoring; as delineated in the TAIS frame If awarded under this grant opportunity, the applicant also provieffort to align and complement existing school improvement strapproved TTIPS grant, in order to effectively deliver a single an	gage in all required elements of Texas so f model selected for implementation. ual improvement plan and quarterly progress a analysis, needs assessment, planning, ework. des assurance that it will engage in necessary ategies, goals and interventions in their final d comprehensive school improvement plan.
21.	The applicant provides assurance that at the close of the pre-im Implementation Readiness Portfolio to the TEA TTIPS program included in the Program Guidelines for this RFA. The applicant understands that support specialists in the TEA T review and assessment of the Implementation Readiness Portfolioservations and staff interviews. The applicant assures it will clarifications and adjustments to the portfolio, based on the revi	plementation period, it will prepare and submit an office. Specific requirements for the portfolio are TIPS program office will conduct a comprehensive blio and qualitative data obtained through onsite engage with the TEA program office to provide ew and assessment recommendations.
22.	The applicant provides assurances that it will participate in and support provided by TEA and/or its subcontractors.	
23.	The applicant will participate in a formative assessment of the L grant intervention models.	EA's capacity and commitment to carry out the
24.	The applicant will provide access for onsite visits to the LEA and	d campus by TEA and its contractors.
25.	The LEA/campus assures TEA that data to meet federal require A list of required data elements is included in the Program Guid	ments will be available and reported as requested.

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Schedule #4—Request for Amendment County-district number or vendor ID: 101919 Part 1: Submitting an Amendment

This schedule is used to amend a grant application that has been approved by TEA and issued a Notice of Grant Award (NOGA). **Do not submit this schedule with the original grant application.** Refer to the instructions to this schedule for information on what schedules must be submitted with an amendment.

An amendment may be submitted by mail **or** by fax. Do not submit the same amendment by both methods. Amendments submitted via email will not be accepted.

If the amendment is mailed, submit three copies of each schedule pertinent to the amendment to the following address: Document Control Center, Division of Grants Administration, Texas Education Agency, 1701 N. Congress Ave., Austin, TX 78701-1494.

If the amendment is faxed, submit one copy of each schedule pertinent to the amendment to either of the following fax numbers: (512) 463-9811 or (512) 463-7915.

The last day to submit an amendment to TEA is listed on the <u>TEA Grant Opportunities</u> page. An amendment is effective on the day TEA receives it in substantially approvable form. All amendments are subject to review and approval by TEA.

Part 2: When an Amendment Is Required

For all grants, regardless of dollar amount, prior written approval is required to make certain changes to the application. Refer to the "When to Amend" guidance posted in the Amendment Submission Guidance section of the Division of Grants Administration Administering a Grant page to determine when an amendment is required for this grant. Use that guidance to complete Part 3 and Part 4 of this schedule.

Par	t 3: Revised Budget					
			A	В	С	D
#	Schedule #	Class/ Object Code	Grand Total from Previously Approved Budget	Amount Deleted	Amount Added	New Grand Total
1.	Schedule #7: Payroll	6100	\$	\$	\$	\$
2.	Schedule #8: Contracted Services	6200	\$	\$	\$	\$
3.	Schedule #9: Supplies and Materials	6300	\$	\$	\$	\$
4.	Schedule #10: Other Operating Costs	6400	\$	\$	\$	\$
5,	Schedule #11: Capital Outlay	6600/ 15XX	\$	\$	\$	\$
6.	Total direct costs:	<u> </u>	\$	\$	\$	\$
7.	Indirect cost (%):		\$	\$	\$	\$
8.	Total costs:		\$	\$	\$	\$

		Revised Annua	l Budget Breakdov	/n	
Year 1	Year 2	Year 3	Year 4	Year 5	5-Year Total Budget Request
\$	\$	\$	\$	\$	\$

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Changes on this page have been confirmed with:	On this date:	
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County			
		r vendor ID: 101919	Amendment # (for amendments only):
Part 4:	Amendment Jus	stification	
Line #	# of Schedule Being Amended	Description of Change	Reason for Change
1.			
2.			
3.			
4.			
5.			
6.			
7.			

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Via telephone/fax/email (circle as appropriate)	By:TEA staff person:

Schedule #5—Program Executive Summary

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Provide a brief overview of the program you plan to deliver.

Please focus the response on the qualities that enable this specific campus and district team to achieve foundational pursuits of a school improvement undertaking: accelerated achievement, system transformation, and sustained reform

Summarize the district commitments to achieve foundational elements through the district's:

- Vision and focus for school reform
- · Sense of urgent need for change
- · High expectations for results
- · Operational flexibilities that will be afforded the campus in a reform effort

Summarize the district and campus capacity and ability to benefit from this grant in terms of:

- Organizational structures
- Existing capacity and resources
- · Communication structures

Response is limited to space provided, front side only, font size no smaller than 10 point Arial.

In partnership with the community members, Bammel Elementary, is committed to providing a world-class education in an innovative, inclusive, student-focused and fiscally-stable environment. We are committed to the children and community we serve through our focus on high expectations, academic achievement, and education of the whole child, which we believe is the shared responsibility of the family, the school district and the community at large. We support individuality, foster resiliency and collaboration, and the development of globally engaged lifelong learners. Bammel provides for all children all of the services of a quality school: nurturing, innovative and qualified teachers and support staff; reflective, responsive and effective school leaders, and a rigorous, challenging curriculum that prepares students for college and beyond. Our children acquire the critical thinking skills necessary to problem solve, and communicate clearly. Teachers provide students with instructional experiences that are challenging and real world situations.

At Bammel, students completing their education demonstrate the skills needed to thrive as productive and responsible citizens in our increasingly complex and diverse global society. Bammel is welcoming, respectful and inclusive. It supports open dialogue and seeks feedback regarding the effectiveness of its work from its stakeholders. We are committed to continuous improvement, and seek ongoing renewal of the organization. We are committed to strong community relations efforts to meet the needs of our students today and in the future. We develop and participate in partnerships with community groups, including business and civic organizations.

Through participating in a Transformational Leadership Program, over the next three years, Bammel Elementary will develop and implement a transformational plan in order to make rapid gains in academic outcomes. Our plan includes the development of a clearly articulated curriculum, instruction, and assessment system that is tightly aligned to our state standards — Texas Essential Knowledge and Skills. Additionally, we will engage in opportunities for professional learning and collaboration in order to develop a responsive system of supports to meet the needs of all individual learners and ensure academic excellence for all students. For Bammel Elementary, the sense for the urgent need for the reform is to be a highly effective school. Transformational leadership is a critical element to an effective school, and an important aspect of student performance, as well as the functioning of the whole school. This type of leadership will revitalize the school and improve academic performance, teacher effectiveness and build capacity by improving the leadership. We are planning an effective model for identifying, encouraging, and developing the best leaders over time. This approach will be integrated early on in wider campus initiatives, and incorporated into the existing programs.

Upon successful completion of The Harvard University innovative Transformational Leadership Development Program, Bammel Elementary, now identified as a school of high-poverty, low achieving students, serving diverse communities and facing difficult obstacles, will "turn the tide" and set the stage for continued improvement. Bammel will rise from the bottom ranks of student achievement and will place in the top 15 elementary schools in the district.

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County-district number or vendor ID: 101919

Amendment # (for amendments only):

Provide a brief overview of the program you plan to deliver. Refer to the instructions for a description of the requested elements of the summary. Response is limited to space provided, front side only, font size no smaller than 10 point Arial.

Research shows that children benefit academically when parents and educators work together. For this reason, parent engagement/involvement is a priority at Bammel Elementary School.Our vision for the Parent Multimedia Center is to provide parents/families with information and support (including language classes and technical assistance) needed to improve student academic achievement and school performance, and to become collaborative members of our Professional Learning Community (PLC).

The main functions of our proposed Parent Multimedia Center (PMC) are:

- To implement successful parent programs, learning opportunities, and activities intended to improve student
 academic achievement, increase parent engagement/involvement, and increase collaboration between the
 school and home.
- Strengthen partnerships among parents, administrators, teachers, the community, and other school personnel, with our focus being on the needs of all of our children.
- Improve communication among parents, administrators, and teachers.
- Provide an effective approach to improving student learning, through coordination and integration of programs.

In addition to the Transformational Leadership Development Program, Bammel Elementary will offer our African American students in Prekindergarten and Kindergarten a chance to attend summer school in an effort to gain on summer regress. All of our academic misfortunes begin in the lower grade levels and we believe if we can intervene early on with our struggling readers, we can stop the cycle of regression.

We plan to provide a full time summer school program for our PK and Kindergarten students. Currently, only our LEP students receive summer support and our African Americans do not. Due to this divergence of opportunity, our African American students are lagging behind our Hispanic students. Our plan is to implement an 8 week summer school program that targets Reading Literacy. According to our data (Combined Reading scores for $3^{rd} - 5^{th}$), our African American students lag 13 percentage points behind our Hispanic students. In order to help close this achievement gap, we must implement an early reading model that allows us to dissect, intervene, and deliver the appropriate summer interventions that will allow our African American students a chance to thrive.

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					Schedi	ule #6—Pri	Schedule #6—Program Budget Summary	det Sum	marx				
County-district number or vendor ID: 101919 Harris County, Spring ISD	er or ven	dor ID: 1019	19 Harris	County, Sp.	ring ISD		Amend	ment # (fo	Amendment # (for amendments only).	nts only);	AND	TRANSPORT PROPERTY AND	Administrativa (Administrativa Administrativa Admin
Program authority: P.L. 107-110 ESEA, as amended by the NCLB Act of 2001, Section 1003(g)	.L. 107-1	10 ESEA, as	amended	by the NC	LB Act of 20t	71, Section 1	1003(g)						
Grant period: January 1, 2016, to July 31, 2020, pending future federal allocations. Preaward costs are permitted from October 1, 2015, to December 31, 2015.	y 1, 2016 nitted from	, to July 31, 5 n October 1,	2020, peni 2015, to E	ding future Jecember 3	federal alloc 31, 2015.	ations, Pre-	Fund c	Fund code: 276		PRINCIPLY AND		DAAAAAAAAA TIIIIIIIII TAAAAAAAAAAAAAAAAA	
Budget Summary						Tablishina Adelina Ade	Annual Account Community of Com		**************************************	**************************************	A STREET, AND A	***************************************	
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#7-Payroll Costs	6100	\$43,960	S	Sign of	\$90,480	v	\$90,480	s	\$6,000	s	s	જ	\$238,200
#8-Professional and Contracted Services	6200	\$62,500	æ		\$125,000	v	\$125,000	U3	\$75,000		\$75,000	v	\$462,500
#9-Supplies and Materials	6300	190,000	ATTE ANNOUNCE AND A PARTY OF THE PARTY OF TH	The state of the s	28,000	v)	\$6,000	(A)	\$4,000		\$2,500	<i>(</i> 5)	\$270,500
#10-Other Operating Costs	6400	\$43,660	s	S	\$70,000	vs	s	ഗ	S	S	S	s	\$43,660
#11-Capital Outlay	6600/ 15XX	v	s	vs	S	S	s	ഗ	vs	G	Ø	S	S
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Multiply and round down to the nearest whole dollar. Enter the result. This is the maximum amount allowable for administrative costs, including indirect costs.	n to the ne	arest whole do	ollar. Enter	the result.	tage to criber a			A000-000-0000-0000-0000-000-000-000-000	ANY WASHING TO SELECT A CONTROL OF A CONTROL	50,	50,743	***************************************	ANNIER III III PAGADA I VERTEUR VERTEUR VARIE III ANNIER ARII I VERTEUR VERTEUR VERTEUR VARIANCE I KANALANA I KANA
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NOTE: Indirect costs are calculated and reimbursed based on actual expenditures when reported in the expenditure reporting system, regardless of the amount budgeted and approved in the grant application. If indirect costs are claimed, they are part of the total grant award amount. They are not in addition to the grant award amount.

Indirect costs are not required to be budgeted in the grant application in order to be charged to the grant. Do not submit an amendment solely for the purpose of budgeting indirect costs. NOTE: Year 1 is designed to be a planning/pre-implementation period, lasting from January 1, 2016, to July 31, 2016. Costs budgeted for this period should be reasonable and necessary for No more than \$2,000,000 per year may be requested. the shorter time period and type of activity.

Years 2, 3, and 4; operating in school years 2016-2017, 2017-2018, and 2018-2019, are designed to be full implementation years.

Year 5; operating in school year 2019-2020, is designed to be a supported sustainability year. Costs budgeted for this period should be reasonable and necessary for the type of

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RFA #701-15-107; SAS #191-16 2015-2020 Texas Title I Priority Schools, Cycle 4

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For guidance on when to submit an amendment for changes to salary amounts in line items and a list of unallowable costs, see the guidance posted in the Amendment Submission Guidance and Allowable Cost and Budgeting Guidance sections of the Division of Grants Administration Administering a Grant page.

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For a list of unallowable costs and costs that do not require specific approval, see the guidance posted in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page.

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	2 Computers	Project work	12	\$600	-				~11000000000000000000000000000000000000		
<u> </u>	3 Printer Workstation	Daily Work	T	\$1400	\$81,000	У Э	\$20,00	\$10,00	\$5,000	\$5,000	\$121,000
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6388	Technology softv	Technology software—Not capitalized			24,000	()	24,000	\$3,000	\$2,000	\$1,500	\$54,500
6339	Supplies and ma	Supplies and materials associated with advisory council or committee	council or co	mmittee	\$5,000	ക	\$4,000	\$3,000	\$2,000	\$1,000	\$15,000
	ns	Subtotal supplies and materials requiring specific approval:	uiring specifi	c approval:		ь	சு	₩	æ	ச	
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			Ö	Grand total:	190,000	(A)	28,000	\$6,000	\$4,000	\$2,500	\$270,500

For a list of unallowable costs and costs that do not require specific approval, see the guidance posted in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Ad

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2015–2020 Texas Title I Priority Schools, Cycle 4

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	Expense Item Description	Year 1	Year 1 Pre- Award	Year 2	Year 3	Year 4	Year 5	Total Budgeted Across all Years
6412	Travel for students (includes registration fees; does not include field trips): Specific approval required only for nonprofit organizations.	ь	G	vэ	\$	4	\$	\$
	Specify purpose:					and the second page.		nahaba-matanan
6413	Stipends for non-employees (specific approval required only for nonprofit organizations)	4	S.	<i></i>	<i>9</i>	4	S	v
)	Specify purpose:	,	<u> </u>)))	}	·
6419	Travel for non-employees (includes registration fees; does not include field trips): Specific approval required only for nonprofit organizations	es.	e:	e.	<i>\$</i> .	£.	S.	S. S
)	Specify purpose:	•	<u> </u>)	•	.	,	
6411/	Travel costs for executive directors (6411); superintendents (6411); or board members (6419): Includes registration fees	\$43 660	ď	U	¥	4	U	
6419	Specify purpose: Harvard Institute)))))		3	}	>	⊋	n de la composition della comp
6429	Actual losses that could have been covered by permissible insurance	υ	ь	ь	()	\$	€	49
6490	Indemnification compensation for loss or damage	ፉን	છ	ક્ક	ெ	₩	€9	49
6490	Advisory council/committee travel or other expenses	\$	ራ ን	ь	€9	₩	\$	9
6488	Membership dues in civic or community organizations (not allowable for university applicants)	\$	69	69	65	5	S.	45
	Specify name and purpose of organization:		-	,	•	ŀ) .	•
64409	Publication and printing costs—if reimbursed (specific approval required only for nonprofit organizations)	U	4	4	U	G	¥	•
)	Specify purpose:	})))	.	•	•
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	Remaining 6400—Other operating costs that do not require specific approval:	ഗ	69	ம	6	₩	↔	(A)
	Grand total:	\$43,660	vs	s	s	4 5	€\$	\$43,660

In-state travel for employees does not require specific approval. Field trips consistent with grant program guidelines do not require specific approval. For more information about field trips as well as a list of unallowable costs and costs that do not require specific approval, see the Budgeting Costs Guidance Handbook, in the Allowable Cost and Budgeting Guidance section of the Division of Grants Administration Administering a Grant page.

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RFA #701-15-107; SAS #191-16 2015-2020 Texas Title I Priority Schools, Cycle 4

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*	Description/Purpose	Quantity	Unit Cost	Year 1	Year 1 Pre- Award	Year 2	Үеаг 3	Year 4	Year 5	Total Budgeted Across all Years
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14	Computer desks / Classroom Instruction	75	\$320	\$4,800	\$0	\$0	\$0	\$0	20	\$4,800
5	Literature racks / Storage	က	\$250	\$750	SS S	80	\$0	\$0	80	\$750
16	Chairs / Classroom seating	90	\$100	\$6,000	\$0	80	\$0	\$0	20	\$6,000
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RFA #701-15-107; SAS #191-16 2015-2020 Texas Title I Priority Schools, Cycle 4

Schedule #12—Demographics and Participants to Be Served with Grant Funds

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 1: Student Demographics- Data. Enter the data requested for the population to be served by this grant program. If data is not available, enter DNA. Use required data source where indicated. Where not indicated, please cite data source used. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Category	Number	Percent	Data Source
Total Enrollment	887		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
African American	550	62%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Hispanic	223	26.3%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
White	55	6.2%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Asian	2	0.2%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Economically disadvantaged	753	84.9%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Limited English proficient (LEP)	151	17%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Special Education	65	7.3%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Disciplinary referrals	NA		NA
Disciplinary placements in In-School Suspension	19		2014-2015 PEIMS report #425; code #C164
Disciplinary placements in Out-of-School Suspension	NA		2014-2015 PEIMS report #425; code #C164
Disciplinary placements in DAEP	0		2014-2015 PEIMS report #425; code #C164
Disciplinary referrals for Truancy	0		2014-2015 PEIMS report #425; code #C164
Attendance rate		95.2%	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Annual dropout rate (Gr 9-12)		NA	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Annual graduation rate (Gr 9-12)		NA	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
STAAR / EOC met 2015 standard, mathematics (standard accountability indicator)	NA	NA	TEA 2015 Accountability Summary Report.
STAAR / EOC met 2015 standard, reading / ELA (standard accountability indicator)	NA	NA	TEA 2015 Accountability Summary Report.
ACT and/or SAT- Class of 2014, percent students Tested		NA	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
ACT and/or SAT- Class of 2014, percent At/Above Criteria		NA	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average ACT score (number value, not a percentage)	NA		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Average SAT score (number value, not a percentage)	NA		2013-2014 Texas Academic Performance Report (TAPR), Campus Performance
Graduates from Class of 2013 enrolled in a Texas Institution of Higher Education (IHE)		NA	2013-2014 Texas Academic Performance Report (TAPR), Campus Performance

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County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 2: Student Demographics- Comments

Please use this section to add a description of any data about students that was not specifically requested, but is important to understanding the population to be served by this grant program.

Additionally, use this space to describe trends in data, related to students seen over time in areas that are important to understanding your program plan. Applicants must include supporting evidence to explain trends. For example, projected enrollment growth would need to be supported with a report of percent gains in enrollment over the past several years. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Our school has 17 apartment complexes that feed into our school, and as a result have the highest student mobility rate in the district, at 49.1% -- almost half of our students are changing every year. We started the year with 887 students, and ended with over 1000. With this large influx of students, it has been difficult to maintain learning gains over the year.

Crime is high in our attendance zone, and we have had to open the school earlier in the morning to allow parents who had to get to work earlier to get to work on time, and students would not be left outside the building. There was a murder of a kindergartner in our school last year, and three students had to be transported away from the school by ambulance. Students who have these types of stressors in their lives need more attention and time to be able to focus on academic achievement.

With the intensive efforts implemented only in the Spring of 2015, we saw improvements inevery indices related to STAAR, with performance increases. We had very strong gains in Index #2.

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Data Source

2013-2014 Texas Academic Performance Report

2013-2014 Texas Academic Performance Report

2013-2014 Texas Academic Performance Report

(TAPR), Campus Performance

(TAPR), Campus Performance

(TAPR), Campus Performance

Staff Review

Staff Review

Staff Review

Staff Review

Schedule #12—Demographics and Participants to Be Served with Grant Funds (cont.)

County-district number or vendor ID: 101919

Average salary- Teachers with 6-10 Years

Average salary- Teachers with 11-20 Years

Staff with less than a bachelor's degree

Average salary- Teachers with more than 20 Years

Staff with Bachelor's degree as highest level attained

Staff with Master's degree as highest level attained

Staff with Doctoral degree as highest level attained

Category

Amendment # (for amendments only):

Part 3: Staff Demographics- Data

Enter the data requested for the population to be served by this grant program. If data is not available, enter DNA. Use required data source where indicated. Where not indicated, please cite data source used. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Number

Percent

2013-2014 Texas Academic Performance Report Total Staff 63.3 (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Teachers 48.2 76.2% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Professional Support staff 3.1 4.9% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Campus Administration (School Leadership) 2.0 3.2% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Educational Aides 9.9 15.7% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report African American Teachers 20.8 43.2% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Hispanic Teachers 20.2 14.8% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report White Teachers 0 42 (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Asian Teachers 0 0% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Beginning Teachers 11.7 24.3% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Teachers with 1-5 Years Experience 14 29% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Teachers with 6-10 Years Experience 15.9 32.9% (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report 4.5 9.3% Teachers with 11-20 Years Experience (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report 2.2 4.5% Teachers with over 20 Years Experience (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Average salary- Beginning Teachers 45,765 (TAPR), Campus Performance 2013-2014 Texas Academic Performance Report Average salary- Teachers with 1-5 Years 47,408 (TAPR), Campus Performance

48,969

54,228

64.737

15%

73%

12%

0%

9

46

8

0

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County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 4: Staff Demographics- Comments

Please use this section to add a description of any data about campus staff that was not specifically requested, but is important to understanding the population to be served by this grant program. Additionally, use this space to describe trends in data related to campus staff seen over time in areas that are important to understanding your program plan. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Bammel has approximately 3 times more beginning teachers than the state average, which requires additional training, guidance and assistance. Teachers with 1-5 years experience are also over-represented. Teachers with more experience are only half local and state averages, and are therefore not as available for mentoring and guidance to the newer teachers.

Additionally, the staff has turned over dramatically this year in our effort to improve the level of expectations and responsibility for student learning. When we established strong guidelines for specific teaching expectations, many teachers did not have the knowledge or ability to comply with requirements. Three teachers had to be removed from the campus with charges brought in one case due to inappropriate behavior.

Teachers voluntarily left in response to the data review and guidance and accountability expectations from management. Extensive training took place, and some teachers were uncomfortable with the expectations. Approximately 40 new teachers will be starting out this year at Bammel, and we have been able to hire more experienced teachers through extensive recruitment efforts.

With the intensive efforts with staff development and guidance in the spring of 2015, we began to see improvements in students performance. Data binders for teachers were created to keep track of progress for their students, along with extensive training on use of data for student achievement.

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Schedule #13—Needs Assessment

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Continuous improvement is a systematic approach in school reform, including processes for data analysis, problem identification, root cause analysis, goal setting, intervention design, implementation, monitoring, and evidenced-based progress reporting.

Part 1: Process Description. Describe the process and activities in which you engaged to conduct a data analysis and needs assessment; and select the model, goals, and interventions to be implemented under this grant. In the description, include the team members involved in the planning process, frequency and timeline of planning meetings, and key activities/strategies used to facilitate decision making.

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Our school conducts an annual comprehensive needs assessment that includes analysis of student achievement data relative to proficiency expectations and involves parents and community members, teachers, principals, and administrators. The overall purpose of this comprehensive needs assessment is to identify gaps between the current status of the school and its vision of where it wants to be, relative to key indicators or focus areas.

Our comprehensive needs assessment process includes establishing a school wide planning/leadership team, clarifying the vision of school reform to identify school strengths and weaknesses, creating the school profile, identifying data sources for the needs assessment, and analyzing the collected data.

Our leadership team consists of the principal, 3 assistant principals, 2 counselors, and 4 instructional specialists, and our Shared-Decision Making Committee (SDMC) includes one business member and one community member. The leadership team meets on a weekly basis, and our SDMC meets on the second Thursday of each month. During our Leadership/SDMC meetings, we focus on decision-making pertaining to curriculum, staffing, professional development, organizational structure, and budget issues. The meeting agendas are created in advance, with input from our stakeholders. During our meetings, we follow meeting protocol, and discuss each agenda item. After our discussion, we will make a decision, make a recommendation, or table the item(s). All decisions are made with the interest of children being the top priority.

Over the next three years, Bammel Elementary will develop and implement a transformational school reform plan in order to make rapid gains in academic outcomes. Our plan includes the development of a clearly articulated curriculum and instruction assessment system that is tightly aligned to our state standards (Texas Essential Knowledge and Skills). Additionally, we will engage in opportunities for professional learning and collaboration in order to develop a responsive system of supports to meet the needs of all individual learners and ensure academic excellence for all students.

The position of principal will provide transformational leadership in planning, launching and managing a priority school. This includes a focus on high student achievement; building and maintaining a positive school climate that supports the whole student; using research and data to drive initiatives and instruction; and building a high-performing staff and leadership team to achieve the school's vision and goals. The principal will collaborate with staff, parents and community members. The principal will develop efficient, effective school systems to achieve rapid turnaround. The principal will be responsible for the implementation of effective curriculum, instruction and assessment aligned to our state standards—Texas Essential Knowledge and Skills,(TEKS). The principal will implement a system of support to provide services for all Special, LEP, and General Education students. The principal will be responsible for the implementation of the district's accountability system.

We will improve student academic achievement by engaging in Professional Learning Communities focused on teaching for learning through data-based decision making in order to develop a Multi-Tiered System of Support to ensure achievement for all students through prevention and intervention systems. We will incorporate instructional coaching to support the teaching staff through the implementation of a rigorous and engaging curriculum aligned to the state standards. Through this process we are embracing the change of looking at data in a way that facilitates a data driven community. coaching will support our learning environment as we rapidly transform from a traditional school to a strategic school in order to successfully ensure student success.

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Schedule #13—Needs Assessment (cont.)	
County-district number or vendor ID: 101919 Amendment # (for amendments only):	
Part 2: Model Selection and Best-Fit. Indicate the intervention model selected by the district/campus for implementation. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.	
X Transformation	
with Rural LEA Flexibility modification	
☐ Texas State-Design Model	
☐ Early Learning Intervention Model	
☐ Turnaround	
with Rural LEA Flexibility modification	
☐ Whole-School Reform	
☐ Restart	
Closure	
Part 3: Please describe/demonstrate why the selected intervention model best meets the unique needs of the school. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.	à.
We believe each student can learn at or above grade level and will have equal opportunity to do so. We will provide equal access to a quality education regardless of ethnicity, family income, gender, native language, special needs or area of residence. We will allocate resources to ensure equity for each student to reach his/her full potential. We belie in educators who make decisions that are in the best interest of our children. We believe in a partnership between school, parents and community. For the past three, (3), years Bammel Elementary has seen a pattern of low achieving and low performance. Proficienc levels over this period of time have been in a range of 34% to 46%. The scores indicate that more than half the studer at Bammel Elementary have not met proficiency in reading. Results show little improvement in reading, as our scores remain relatively under the state standards. It can be specifically noted that students at Bammel Elementary in grade 3rd, 4th, and 5th grades are not making adequate gains in reading. The transformation model allows for our campus implement additional instructional time by utilizing the summer to retract lost learning opportunities in the core acader area of reading and math. This model fits our decelerating students needs the best because it allows for us to capitali on the learning opportunities that would not have been afforded to our students. Based on our data dialogues, we determined that a focused school improvement effort is needed in order to engage i rapid turnaround and improve student academic achievement. Bammel Elementary will also focus on a transformation model through a transformational leadership approach. This organizational design will respond to the unique needs of our school by reversing the pattern of academic achievement of predominately African American and Hispanic childre. The transformational leadership model will enhance the quality of teaching and student performance. This model of excellence for schools will allow us to move the school forw	cy nts ses to mic ize in n fen.

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Schedule #13—Needs Assessment (cont.)

County-district number or vendor ID:

Amendment # (for amendments only):

Part 4: Model Selection-Stakeholder Input. Please describe how student families and community members were engaged in the needs assessment and planning process:

- Describe specific actions the campus/district took to solicit input from these stakeholders in selecting the model.
- Describe how this input was taken into consideration when selecting the model.
- Describe plans to meaningfully engage families and the community in the implementation of the selected model on an ongoing basis.

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

All efforts to engage stakeholders and solicit input were mission- centered and data driven. The efforts included planning, and identifying their interests in improving student achievement. The school created an information systems that involved meetings, one-on one interventions, questionnaires via website, and daily interactions.

To meaningfully engage families, Bammel Elementary will design and implement culturally sensitive community engagement events. Moreover, in conjunction with the district's family engagement specialist the campus liaison will focus on individual students and families, and reach out to families when needed. Furthermore, we will improve the process to involve family members in school decision —making, communicate intentionally with families on a regular basis to share data, student progress, and areas needing support, and utilize surveys to gather stakeholder feedback on goals and ongoing progress monitoring.

The SDMC sent home survey's to all of the stakeholders. Below are the questions that were asked:

- Do you feel your child loses retained learning over the summer?
- Do you feel a full time summer reading program will be beneficial for your child?
- Would you enroll your child in a summer reading program if it was offered from the school?
- If your child is selected to participate in such a program, would he/she be able to be present for the entirety of the program?

Based on the 216 responses that were sent back to the school, the overwhelming majority (199 out of 216) of the parents said yes to all 4 questions.

The Parent Guide to Summer is sent home with every student. The guide gives parents the support they need to select "just right" books for their child, practice math at home, and have new adventures.

In addition, last school year our school held 2nd Cup of Coffee Parent Meetings on the second Friday of each month during school hours. The 2nd Cup of Coffee gives parents an opportunity to learn about what's happening at Bammel and talk with other parents. In previous 2nd Cups, our parents learned about our Reading Mastery Program, iStation, and Math Instruction. 2015-2016 school year, we will hold 2nd Cup of Coffee Parent Meetings after school, affording more parents to attend.

Feedback gathered throughout the 2014-2015 school year revealed a need for more parent activities on campus that are held in the evening to accompany working parents. Gathered feedback also revelated that parents want to be more engaged and involved in their child's education, but felt that there were minimal opportunities to do so.

Our plan is to meaningfully engage families in the implementation of the transitional model on an ongoing basis by creating a Parent Multimedia Center (PMC) specifically for parent engagement and learning. The PMC will offer opportunities for parents to become an active member of our Professional Learning Community (PLC). The PMC will be a place where parents can use the latest technology to help create a collaborative school culture. Parents will also have an opportunity to learn a second language (English or Spanish). Offering these classes will help to improve communication among our stakeholders.

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Schedule #14—Management Plan

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 1: Staff Role and Qualifications. List campus and district personnel projected to be involved in the implementation and delivery of the program. Include all positions funded in whole or part by grant resources, along with those personnel involved in the implementation, but not funded through the grant. Provide a brief description of the position role/function in the grant; and desired qualifications, type and years of experience, and requested certifications. Ensure that the list and descriptions demonstrate the district will provide effective oversight and support for implementation of the selected model. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

#	TiAL	Bolo/Eunotion in Count	Desired Qualifications, Experience,
Ŧ	Title	Role/Function in Grant	Certifications
1.	District Coordinator of School Improvement (DCSI) (required)	Oversee all functions of the grant and provide input in all areas of the grant.	Teacher and administrator certification required. Two plus years of overseeing a grant.
2.	School Principal	Oversee all functions of the grant and provide input in all areas of the grant.	Administrator certification required.
3.	School Assistant Principals	Assist with all functions of the grant and provide input in all areas of the grant.	Administrator certification required.
4.	Technology Director	Oversee all functions of the grant as it pertains to technology and provide input in all areas of the grant pertaining to technology.	Knowledgeable of technology and software required to fulfill the technical resources and software used.
6.	Student Support Teacher	Provide instructional strategies to alleviate the achievement gap between children at risk of dropping out of school. Support and monitor school and programs of the at-risk student population including RTI, LEP, PK, and repeat failures.	Bachelor's Degree and a minimum of five years of highly effect teaching. Communicates effectively, oral presentations, and reports, knowledge of state and federal accountability, and knowledgeable of Texas Essential Knowledge and Skills.
7.	Program Coordinator	Oversees all aspects of the grant. Hires all the employees for the grant, produces all of the brochures, newsletters, applications, adheres to the timelines, updates the grant committee, sets schedules and produes the required data.	Teacher (Required) and Administrator certification (Desired). 6 plus years of teaching experience required. PK and Kindergarten experience desired, but not required.
8.	Teacher	Delivers the required program instructional componenets to the students. Tracks students progress, contacts parents and keep logs, ensures the safety of the students, and has a proven track record of success according to the district and campus data (Spring ISD Progress Monitoring Report and Istation).	Texas Teacher Certification and a proven track record of success according to the district and campus data (Spring ISD Progress Monitoring Report and Istation). PK and Kindergarten experience is required.
9.	Parent Multimedia Center Coordinator	The PMC Coordinator will maintain the center, keep up with parents utilizing the center, schedule classes, and be in charge of all grant paperwork pertaining to the PMC.	 Proficiency in the use of personal computers Ability to take initiatives to foresee and address problems. Ability to work independently. Bachelor's Degree

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Schedule #14—Management Plan (cont.)

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 2: External Provider Role and Qualifications. List all external provider contractors/consultants, selected by the district/campus, that are projected to be involved in the implementation and delivery of the program. Provide a brief description of the provider's unique function in the grant; and desired qualifications, experience, and requested certifications. Do not include contractors/consultants provided by the TTIPS SEA office (PSP, TCDSS or TEA staff). Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Desired Qualifications, Experience, Title Role/Function in Grant Certifications Certified by their governing body by area of Assistance with providing direction for the specialized elements of grant implementation specialization, i.e. if social work, certified by 1. Consultants the state. Experience 5 years minimum & proven track record of success. 2. 3. 4. 5. 6. 7. 8. 9. 10.

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Schedule #14—Management Plan (cont.)

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 3: Commitment and Succession. Describe how the campus and district will ensure that all project participants remain committed to the project's success. Describe your succession management strategies and how this will enable the campus and district to deliver continuous high-quality programming when there are changes in key project personnel. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The deep commitment of all staff is essential to implementing a lasting succession plan. The Bammel Elementary sustainable improvement will include moving aggressively to identify and train new leaders as part of the district's effort to improve student achievement. For every child to achieve academic success the plan must be integrated, collaboratively developed, clearly communicated and consistently applied. Thus, the plan will not be temporary.

The strategies will include weekly monitoring of program and implementation, monthly data review plan, fiscal monitoring plan, and an evaluation system. Bammel will deliver continuous high-quality programming by creating a leadership development data tracking system that identifies principal, assistant principals, and other staff involved in professional development, identify primary responsibilities of instructional leadership, and constructive feedback to promote personal development, funding sources- line item budget, communication strategies, partnerships, and a tracking system to inform promotion decisions.

The Grant Committee will oversee all aspects of the grant. Each committee member will be required to sign a contract that binds them to participating through the duration of the grant. If the member is unable to fulfill his/her contractual obligations, then it is up to the committee to select another individual to fulfill the contractual obligations that were voided. The committee must include the building principals, one parent, one community/business leaders, the DCSI, and 3 teachers. The committee will oversee all functions of the grant and provide input in all areas of the grant. All areas of the grant must be approved by the committee before moving forward. If a teacher or any participant is not able to fulfill their obligations, then it is up to the Program Coordinator to find someone that can fulfill their obligations. If the Program Coordinator is not able to fulfill his/her obligations, then it is up to the Grant Committee to find someone that can fulfill their obligations.

Project participants must be committed to the project's success. To ensure that all project participants will remain committed to the project's success, our school will encourage participants to play an active role in all decision making. The Project Team will consist of the principal, assistant principals, project administrator, teachers, parents, and community members. The Project Team will meet once a month to review project activity progress and obtain feedback from all team members. This Project Team will be the decision-making team for implementation of grant components. Like the school's SDMC, the committee will make recommendations to be presented to the administrative team. The administrative team will review recommendations and feedback. The administrative team will move quickly towards any adjustments needed.

In addition to the formation of a Project Team, we will move aggressively to identify and cross-train employees, just in case there are changes in key project personnel. Bammel has a very high teacher/employee turnover. Therefore, cross-training would be a proactive approach to sustaining project participants who are knowledgeable about the project.

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Schedule #14—Management Plan (cont.)

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 4: Sustainability. What elements of your proposed project are designed to significantly increase capacity or create a lasting change to campus culture and practices that shall be sustained after the grant period ends? How will the LEA provide continued funding and support to sustain the reform after the grant period ends? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The pathway to progress will involve the following strategies: Set high expectations for students, provide a safe learning environment, create leaders at school and district levels, recruit and retain the best teachers, train teachers in instruction and curriculum, support students with extra help and time, involve the community in schooling.

In collaboration with the district's Human Resources department, Bammel Elementary will implement strategies to recruit highly effective teachers. These strategies will include establishing a personnel committee that is comprised of a variety of stakeholders, developing a rigorous interview process, filling available positions before August, and offering full time positions when possible. Additionally, Bammel Elementary will partner with five universities, (University of Texas, Prairie View, Rice University, Houston Community College, and Lone Star College), that are located within thirty miles of the school to increase the prospective applicant pool. These universities have highly effective teachers who are equipped with the most up to date effective best practice teaching strategies. Recruiting highly effective educators will contribute to the transformation of Bammel Elementary to meet the needs of all students. The personnel search committee will be comprised of a variety of stakeholders to ensure the most effective and appropriate candidates are hired at Bammel Elementary. Furthermore, in order to retain highly effective staff members, and increase capacity, professional development opportunities, (paid for by district), in areas identified by the teacher's in their yearly goals will be made available in order to continue to promote and sustain growth amongst effective teaching staff. The staff members attending the Harvard Univsersity Transformational Leadership Program will conduct in-service trainings. The in-house workshops will allow for all new staff to be trained, as well as, for trained staff to refresh their skills. Additionally, we will offer opportunities to become emergent leaders in areas identified, to allow other colleagues to learn from a highly effective teacher, and a highly effective mentor teacher for the first 3years.

This grant will help close the achievement gap that exists for students entering Pre-Kindergarten and Kindergarten. It will provide the opportunity for our students academic achievement starting out on grade level versus our students starting out behind their counterparts. After three years, our data should prove that early intervention is needed and our students academic achievement can be sustained if we intervene early. After a thorough data analysis proves that the funds are needed to sustain this program, we expect that the district will provide the necessary funds to maintain essential elements of the program required to continue academic achievement gains. By creating a learning community in which teachers, and those who support them use data in a reflective cycle of continuous improvement we will continue to sustain and increase the academic growth of our students and stay faithful to our vision.

Bammel's Professional Learning Community recognizes parents as partners, and strives towards creating a positive, welcoming and supportive school culture. The creation of our Parent Multimedia Center will afford us to provide programs and services that support parents' capacity to be better communicators and advocates for student success, which will have long-term positive results after the end of the grant funding.

The creation of our Parent Multimedia Center will address our family needs by involving them more in decision-making and collaboration concerning school projects. Parents will be more involved in the creation of a strong shared vision, which reflects the need and beliefs of our parent partners. After the creation of the vision, parents will be involved in the implementation of the program, thus gaining ownership in the program. Parent participation in the creation of the vision and implementation of the program, gives them a shared sense of purpose and norms, which will result in continuous learning and improvement.

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Schedule #15—Project Evaluation

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 1: Establishing Performance Measures. Describe the processes used to establish challenging yet attainable performance measures that will result in substantially improved student achievement and the campus' ability to exit lowest-performing status. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The Project Team will establish performance measures for the Parent Multimedia Center, using the following broad ideas: Performance Measure #1: The percentage of materials used and services offered by the Parent Multimedia Center are of high quality; Performance Measure #2: The percentage of parent training, products, and services are relevant to student achievement; and Performance Measure #3: The percentage services offered by the Parent Multimedia Center is useful to parents to improve parent capacity and contribute to a positive school culture.

We will use satisfaction surveys and feedback forms, finished products, peer coaching assessments aligned with teaching and state standards, and documentation of services to assist us with measuring project performance. Peer coaching assessments will We will also use feedback from monthly Project Team meetings to inform us of our project performance.

Part 2: Data Collection. Describe the processes for collecting data at a detailed level to inform effectiveness of each intervention. Data at a detailed level would include examples such as: participation rates at the activity-level, dosage rates of an intervention per student, teacher practice observed rates at the targeted strategy-level, or academic outcome data at the activity-level per student. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The sustainable effectiveness of the transformational leadership program will use a program performance measures framework designed to support continuous program improvement efforts. The system established will be for the collection of formative assessment data regarding the effectiveness of elementary professional development activities. Pre-test and post-test to compare the results will be used. The questions will be objective and closely related to the course objectives. In this way we will determine if the training actually delivered knowledge and was it understood by the trainees. Additionally, we will conduct professional development evaluation surveys following each professional development event. Participants will be asked to complete an online evaluation in order to capture as much feedback as possible. Each of the surveys will contained a mixture of multiple choice and open ended questions. The opinions and recommendations expressed will be reviewed by administrators throughout the school year and will be used to inform decision making in the development of the 2015-2016 professional development plan.

In addition to the continuous professional development plan targeted towards areas of weakness identified by performance monitoring we will create a culture of data use and performance monitoring in order to make rapid and data-based adjustments in the delivery of instruction thereby, maximizing student learning. The measures of performance will include, the Diagnostic Reading Assessment, (DRA), Evaluacion del desarrollo de la Lectura, (EDL), State of Texas Assessment of Academic Readiness, STAAR Test, Texas English Language Proficiency Assessment System, (TELPAS), District Formative Assessments, Campus Formative Assessments, Unit/Chapter Assessments, teacher made assessments.

Based on this data students will be identified as RtI- Tier I, II, and or III students. Additional support will be provided to students based on their identified needs. Differentiated instruction will be based on the identification of students in Tiers I, II, and III. Multiple forms of engagement will be used to help students achieve the identified learning targets. Researched based instructional resources will be used to ensure student learning.

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Schedule #15—Project Evaluation (cont.)

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Part 3: Assessing effectiveness of interventions. Describe the processes and staff responsible for assessing the effectiveness of program activities and interventions on an ongoing basis. How are problems with project delivery to be identified and corrected throughout the project?

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point

Data will be used on an ongoing basis in the following manner:

A school data room has already been created for the staff to review on a weekly basis. The data will be used to identify learning groups and to provide the appropriate multi-tiered system of supports to meet the instructional needs of every student. Administrators will communicate our progress to staff, students and parents on a nine week basis. Selected data will include attendance, achievement scores, disciplinary infractions, etc. Administrators will hold individual meetings with staff members on an ongoing basis. These meetings will help monitor, support and provide assistance to the instructional staff to ensure the fidelity of implementation and sustainability of the reform process, and ensure the differentiation of instruction to meet the needs of all students. Professional Learning Communities will be held weekly to ensure that the teaching staff analyzes student performance data and designs instruction within a multi-tiered system of supports to meet the needs of all students.

The Nine Weeks Instructional Learning Cycle will be used to monitor student achievement and drive changes in instruction. Data will be reviewed by the staff and updated in the data room by the student support services specialist every 3 weeks. All staff will design their instructional units with the focus of increasing reading and math achievement. Individual student data will be continuously used to make decisions and promote student achievement. Student data will be used to:

- a. Show achievement score trends.
- b. Identify potential learning challenges and need for support.
- c. Progress monitor through formative assessments to determine curricular and instructional adjustments.
- d. Interpret summative performance data to identify areas of need for future educational focus.
- e. Revise the service delivery model for students with disabilities and provide professional development for the staff to implement strategies to differentiate for and support the needs of students with disabilities.
- f. Align the curriculum, instruction, and assessment.

Data will also be collected daily as according to the ThinkStretch program and Istation. Parents are required to sign off daily on the ThinkStretch assessments and they will receive a monthly Istation Student Summary Report. Teachers will be required to print and track their students' skill growth weekly in Istation, in addition to making a computerized chart for their student's growth in the ThinkStretch program. Students will be given a pre, a mid and a post assessment to measure the program's effectiveness across the 8 week period. The processes for collecting data will include: document reviews (Sign-in sheets, meeting minutes, parent class registration, teacher's learning plans, certificates of completion, etc.); observations (Observe parent lessons, project work, parent engagement/involvement in school, meetings, etc.); surveys (Parent surveys/questionnaires); focus groups (Small groups of 4-5 parent participants); and Project Team meetings.

Documents: Documents will be kept in a binder, and made available to the administration for analysis. All documents will be maintained by the project manager.

Observations: The Project Team will walk through to observe parent lessons, parent engagement, and meetings. Observations will be documented on an observation form and kept in a binder, kept by the project manager.

Surveys: Surveys will be in paper form and via computer. Surveys will focus on parent perception of the school culture and climate.

Focus Groups: Once a semester, we will invite parents to be a part of a focus group. Those parents who agree to participate in the focus group will assist us with the continuous improvement of our project. The focus groups with meet at Bammel Elementary in the evening, to accommodate working parents.

Project Team Meetings: Project Team meetings will be held once a month.

Data collected will be analyzed for purposes of informing us of participation levels of parents, the quality of the program's products and services, the correlation between the project and improved school climate, and the need for further improvement.

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Schedule #16—Responses to Statutory Requirements

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Statutory Requirement 1: Describe your rigorous review process used to select highest-quality and best-fit external providers for your project. Include processes to:

- Identify a reasonably sized pool of prospective external providers
- Assess level of experience in delivering the work
- Determine a history of prior success; consistent strong results in similar projects
- · Conduct a risk-assessment related to contracting
- Execute final selection and procurement

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Our district purchasing philosophy is to encourage the control of expenditures at the campus and department level.. The focus is on educating requisitioners within our campus and administrative departments so they can make most purchases directly. All contracts exceeding \$50,000 in value are submitted to competitive price review through the use of requests for sealed bids or sealed proposals. For construction projects, the Board of Trustees has selected the use of competitive sealed proposals as the only method to receive competitive prices from competing vendors. Public openings for bids and proposals are held at the Supply Chain Services Department. For burchase ofo goods between \$3,000 and \$50,000, the Purchasing Department relies on quotations taken from several vendors prior to awarding a contract. Written (faxed or email) quotations are primarily used. A partial ist of active contracts may be viewed at our contract reporter.

The district is affiliated with the Texas General Services Commission, the Texas Cooperative Purchasing Network (Region IV), the Texas Local Government Statewide Purchasing Cooperative (TASB), The Harris County Department of Educcation Purchasing Cooperative, the Houston-Galveston Area Council of Governments Purchasing Cooperative and U.S. Communities Government Purchasing Alliance.

All contracts based on bids or proposals are presented to the Board of Trustees prior to the issuance of a contract by the Purchasing Department. Meetings of the Board of Trustees are normally held on the second Tuesday of each month. Spring ISD gives preference to the use of cooperative or states contrats where goods and services can be purchased at competitive prices. This is done to reduce administrative costs.

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Schedule #16—Responses to Statutory Requirements (cont.)

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Statutory Requirement 2: External Provider Oversight. Describe your rigorous and ongoing process to provide oversight to external providers to ensure their continued quality and success in meeting project deliverables. Include in the description:

- Proposed schedule to regularly review external provider performance
- Campus/district personnel responsible for oversight and management of providers
- Process/instruments used to measure and monitor success of providers
- Corrective actions or additional supports utilized to improve provider performance
- · Criteria/sequence of actions to be taken to remove/replace a low performing provider

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

- > Co-ops can be used that have been pre-screened and approved by the district for certain types of items to expedite purchases and to ensure the best price is acquired.
- New Vendor Set-Ups are part of a comprehensive process that include completing the following:
 - > Vendor Add Packet newly added this year that required schools to present information about the vendor to acquire approval from purchasing. This process must be done for every vendor.
- > Purchase Requisitions require the following for approval:
 - > Detailed descriptions (clearly describe product/service purchased)
 - ➤ Reference purchase <u>justification</u>: Bid #'s (Contract Reporter), Co-op Contract, Quotes, Professional Service, or Sole Source
 - 48-72 hr. processing upon receipt by SCS

The evaluation department in coordination with Academics reviews data from programs that are heavily used across the district. Large purchases for any campus will have oversight from a principal supervisor and requires Superintendent and Board support. Board updates are typical in these situations.

A low performing vendor will be removed from the vendor list. If a contract is in effect, the district always adds a 30 day notice to terminate a contract for such reasons.

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	Schedule #16—Responses to St	· · · · · · · · · · · · · · · · · · ·
	district number or vendor ID: 101919	Amendment # (for amendments only):
		nd describe primary activities planned for the Planning/
		, 2016-July 31, 2016. These activities shall be designed
		tion than would be possible without Pre-Implementation.
Respons	se is limited to space provided, front side only. Use Ari	al font, no smaller than 10 point. I start the process for the hiring of a Program Coordinator.
1.	The process will be completed by the end of December 2013, the Grant Committee will	
2.	deliver the ThinkStretch Summer Learning Program. will have an opportunity to apply for the summer post the district's data (Spring's ISD Progress Monitoring implement the program. In addition, the Program Co classroom libraries, and the other needed supplies in	
3.	The hiring of the teachers should be completed by m	id February.
4.	The Program Cooedinator should complete the hiring by mid March.	process with the 4 aides, office clerk and the custodian
5.	The committee will review the packets and approve to	·
6.	students according to their data and track the studer	egistration packets to all of our lowest African American its who did not return the packets. The Coordinator will call get them in so that there spot can be reserved for the
7.	The summer program will start in mid June 2016 and	continue through the first week of August 2016.
8.		
9.		
10.		
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Schedule #16—Responses to Statutory Requirer	

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Statutory Requirement 4: Coordinated and Integrated Efforts. Describe any ongoing, existing efforts that are similar or related to the planned project. How will you coordinate efforts to maximize effectiveness of grant funds? Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

The district has several initatives that will provide a foundation for supporting these efforts:

- 1) In 2015-16 the district will launch a literacy initiative to increase leadership effectiveness in the areas of literacy instruction. Every administrator who engages in the two year training will receive a certification from Neuhaus.
- 2) The district has placed Bammel Elementary School in their tier three support structure which aligns to most of the work outlined in the critical success factors. Specifically, leadership effectiveness, data driven instruction, teacher effectiveness and increased learning time.
- 3) The district will focus on weekly purposeful visits from a principal coach at Bammel to focus on the areas outlined in this grant.
- 4) The district's Human Resources department has identified Bammel as a hard to staff school and provides tailored support such as recruitment bonuses, attends recruiting with the district and receives prioritized support.

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Scl	nedule #16—Responses to Statutory Req	uirements (cont.)										
County-district number or vend		Amendment # (for amendments only):										
Statutory Requirement 5: Principal Replacement Applicants proposing a TRANSFORMATION, EARLY LEARNING or TURNAROUND model must replace the principal who led the school prior to the commencement of the model. Specifically, for Cycle 4 implementation, the principal' first year at the applicant organization must have began at or during school year 2014-2015. The principal may not have been principal of the applicant organization prior to school year 2014-2015. These applicants shall respond to the prompts in the table below. Applicants not proposing a Transformation, Early Learning or Turnaround model, shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.												
Name of principal who will be in place through the implementation of the model:	Carla Jones-Taylor											
Hire date, or anticipated hire date of the principal who will be in place for implementation of the model:	12/01/2014											

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	nedule #16—Responses to Statutory Req	
County-district number or vend		Amendment # (for amendments only):
modification to one element of the Flexibility option, please responsible Applicants not proposing a modification of the Flexibility option.	ral LEA Flexibility g a TRANSFORMATION or TURNAROUNI the model. If proposing to modify one eleme nd to the prompts in the table below. dification/ not eligible to propose a modificat rovided, front side only. Use Arial font, no sr	ent of the model under the Rural LEA ion shall indicate below with "N/A".
Element in the model selected for modification:	N/A	
Description of the modification:	N/A	
How intent of the original element remains/will be met:	N/A	

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On this date:

By TEA staff person:

Scl	nedule #16—Responses to	Statutory Requirements (cont.)									
County-district number or vendor ID: 101919 Statutory Requirement 7: Evaluation Systems for Teachers and Principals, accounting for student growth Applicants proposing a TRANSFORMATION, TEXAS STATE-DESIGN, or EARLY LEARNING model must use a rigorous, transparent, and equitable evaluation system that takes into account student growth as a significant factor. Please review the description of requirements of the evaluation systems under these models in Schedule #2 Provisions and Assurances. These applicants shall respond to the prompts in the table below.											
Applicants not proposing a Transformation, Texas State-Design or Early Learning model shall indicate below with "N/A Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.											
Describe the data sources for student growth accounted for in the teacher and principal evaluation system. Include how student growth is weighted in evaluation:	Teacher effectiveness will be Assessments, the ThinkStre	be based on summer Istation data, Pre, Mid, and Post etch assessments and Spring's ISD Progress Monitoring % of the teachers and principal's summer evaluation.									
Describe how the evaluation system design includes multiple observation-based assessments and ongoing collections of professional practice:		nd the Principal will evaluate each teacher every two weeks ich teacher will receive coaching/individualized intervention as of improvement.									
Describe how the evaluation system was developed with teacher and principal involvement:	The evalution system used piloting.	will be the TTESS system that Spring ISD is currently									
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•		ш	PΙ	711	я.	153	107		I n	_	_	м	ю	565	n	Ю	ш	15	٠r	æ,	- 6	Te	01		٠Œ	-11	118	IJ		110	Table	ж	Р	п	##	11		ŦT	11	31	11	2.5	4		E D		.E&S	48
		34.0					23.0	100		4.75	1102		•	•	•		9.1				- 33	•	7.7.		40			2.0	-	300	180	4.50		200	-	9.0	200	7.00	bar e	- 5	1.00		25.	200	C	200		100

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Statutory Requirement 8: Educator Reward and Removal

Applicants proposing a **TRANSFORMATION**, **TEXAS STATE-DESIGN**, or **EARLY LEARNING** model must have protocols to identify and reward school leaders, teachers, and other staff who have increased student achievement; and identify/remove those who have not improved their professional practice. Please review the description of requirements for educator reward and removal under these models in Schedule #2 Provisions and Assurances.

These applicants shall respond to the prompts in the table below.

Applicants not proposing a Transformation, Texas State-Design or Early Learning model shall indicate below with "N/A".

Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.

Describe the rewards available for educators who have increased student achievement in implementing the model: Starting in 2015-16, the Grants Committee will coordinate with central staff to design a rewards model that will be phased in over the duration of the grant. The main goal of the rewards model will be to pilot a model that not only has a positive impact on student achievement, but that may influence the district's compensation system. The potential impact of this work may lead to a transformation of the compensation system district-wide. Some parameters that have been set for the design team include:

- Design and approval completed on or before the first 60 days of school.
- Every staff member will be eligible for a reward based on percentages for each
 Group. (e.g. grade 3-5 teacher may receive a larger sum than the support staff or
 non-tested grades).
- Rewards will be based on growth using criteria set by the committee. (e.g. STAAR indices, I-Station, etc.)
- Other Criteria may be considered and phased in over time based on approval from the Superintendent.
- Duration and frequency of the reward will be set by the committee as approved by the Supeintendent.
- The rewards will be ascending for increased teacher school performance rather than impact the salary scale for the pilot years.
- The committee may select a reward system that is based on groups and/or school based performance, but not individual performance.

Describe protocols/interventions to support teachers who are struggling to improve professional practice:

The model set up in place allows us to pick from the best teachers in the district according to the data. Highly effective teachers will be placed in front of our struggling students. The Program Coordinator and the Principal will evaluate each teacher every two weeks using the TTESS model. Each teacher will receive coaching/individualized intervention plan depending on their areas of improvement.

Describe the criteria established for educator removal:

If a teacher data results are indicating student growth is at a minimal, and after being put on an individualized intervention plan isn't helping, then that teacher will be exiled from the program. The Program Coordinator will have a list of highly effective teachers that he/she can replace the exiled teacher with.

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Schedule #16—Responses to Statutory Requirements (cont.)
County-district number or vendor ID: 101919 Amendment # (for amendments only):
Statutory Requirement 9: Non-Academic/Social-Emotional Supports for Students Applicants proposing a TEXAS STATE-DESIGN, TURNAROUND, or WHOLE SCHOOL REFORM model must include comprehensive provisions for appropriate non-academic supports, including social-emotional and community oriented services.
These applicants shall list and describe the non-academic, social-emotional, and community-oriented services that will be provided to students in the space below.
Applicants not proposing a Texas State-Design, Turnaround, or Whole School Reform shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.
N/A

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	hedule #16—Responses to		
County-district number or vend			nt # (for amendments only):
<i>High School</i> (ECHS). Please Assurances.	s STATE-DESIGN model must the school, which is consisted review the description of the dot to the prompts in the table b	st deliver a comprehensive sont with the Texas concept for Texas state-design model in the propose of the propo	or developing an <i>Early College</i> in Schedule #2 Provisions and sing a Texas State-Design model
(10000) To the state of the sta	Ovided, in criteria	Wildistatificial and an in-) ponte
Identify the IHE partner in place for the early college high school development and implementation. Include the title/role of the IHE primary point of contact, and essential agreements reached at this point:	N/A		
Propose an Exemplar Early College High School partner campus in place to serve as the demonstration site/model school. Explain why this school is an good partner for your development:	N/A		
Describe the sustainable source of funds or fee waiver plan that will enable students to access college courses, TSI assessments, textbooks and college fees; without cost to the student:	N/A		
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Scl	nedule #16—Responses to Statutory Requirements (cont.)
County-district number or vend	•
Statutory Requirement 11: De Applicants proposing a TEXAS implemented for all students in <i>High School</i> (ECHS). Please r Assurances.	eveloping an Early College school-wide strategy (continued) STATE-DESIGN model must deliver a comprehensive school improvement strategy, the school, which is consistent with the Texas concept for developing an Early College review the description of the Texas state-design model in Schedule #2 Provisions and to the prompts in the table below. Applicants not proposing a Texas State-Design model
	rovided, front side only. Use Arial font, no smaller than 10 point.
Describe the processes the LEA/campus will take to build the number of college courses available to students to gain during high school to a minimum of six (6) by the start of the 2016-2017 to sixty (60) by the start of 2017-2018 school year:	N/A For TEA Use Only
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Sci	nedule #16—Responses to	Statutory Requirements (cont.)	
Applicants proposing a TEXAS implemented for all students in <i>High School</i> (ECHS). Please r Assurances.	eveloping an Early College STATE-DESIGN model must the school, which is consiste eview the description of the	Amendment # (for a school-wide strategy (continued) st deliver a comprehensive school in an with the Texas concept for develor Texas state-design model in Schedu	nprovement strategy, oping an <i>Early College</i> lle #2 Provisions and
These applicants shall respond shall indicate below with "N/A".	to the prompts in the table b	elow. Applicants not proposing a Te	xas State-Design model
	rovided, front side only. Use	Arial font, no smaller than 10 point	
Describe the academic, social, college readiness and college access services that will be in place by Fall 2016, to support student success in college-level coursework and continued post-secondary education pursuits:	N/A For TEA		
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County-district number or vendor ID. 101919 Amendment # (for amendants only) Statutory Requirement 13: fligh-quality preschool programming Applicants proposing the EARLY LEARNING INTERVENTION model must deliver a preschool program that neets this definition included in program federal requirements and is integrated in a campus-wide school improvement model Please review the description of requirements under the Early Learning Intervention model in Schedule #2. Provisions and Assurances. These applicants shall respond to the prompts in the table below. Applicants not proposing an Early Learning Intervention model in Schedule #2. Provisions and Assurances is limited to space provided, front side only. Use Arial font, no smaller than 10 point. Describe the schedule and staffing pattern for the full-day preschool that will meet standards for high qualification of staff, required child-to-staff ratios, required class size limitations and comparable staff salaries. Indicate if the campus will partner with community-based provider to deliver the preschool. Describe how the preschool program proposed is: research-based, vertically aligned in math, science, literacy, language through the elementary grades, and develops socio-emotional skills. Describe the student assessment data that will be examined for the preschool and kindergarten classes that inform continuous inprovement and next-grade readiness: Describe the student assessment data that will be examined for the preschool and kindergarten classes that inform continuous inprovement and next-grade readiness: Describe the student assessment data that student assessment data that will be examined for the preschool and kindergarten classes that inform continuous Describe the student assessment data that student assessment data tha			Statutory Requirements (cont.)	
Applicants proposing the EARLY LEARNING INTERVENTION model must deliver a preschool program that meets the definition included in program federal requirements and is integrated in a campus-wide school improvement model. Please review the description of requirements under the Early Learning Intervention model in Schedule #2 Provisions and Assurances. These applicants shall respond to the prompts in the table below. Applicants not proposing an Early Learning Intervention model shall indicate below with IVA.' Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point. Describe the schedule and staffing pattern for the full-day preschool that will meet standards for high qualification of staff, required child-to-staff ratios, required class size limitations and comparable staff salaries. Indicate if the campus will partner with community-based provider to deliver the preschool. Describe how the preschool program proposed is: research-based, vertically aligned in math, science, iteraser and the scale of the preschool and kindergarten classes that inform continuous improvement and next-grade readiness. Describe the student assessment data that will be examined for the preschool and kindergarten classes that inform continuous improvement and next-grade readiness. For TEA Use-Only 1892. Changes on this page have been confirmed with: On this date:	County-district number or vend	or ID: 101919		r amendments only):
staffing pattern for the full-day preschool that will meet standards for high qualification of staff, required class size limitations and comparable staff salaries. Indicate if the campus will partner with community-based provider to deliver the preschool. Describe how the preschool program proposed is: research-based, vertically aligned in math, science, literacy, language through the elementary grades, and develops socio-emotional skills: Describe the student assessment data that will be examined for the preschool and kindergarten classes that inform continuous improvement and next-grade readliness: For TEA Use Only. Changes on this page have been confirmed with: On this date.	Applicants proposing the EARL definition included in program for Please review the description of and Assurances. These applicants shall respond Intervention model shall indicate	Y LEARNING INTERVENTION Ederal requirements and is in a frequirements under the Ear to the prompts in the table be below with "N/A".	ON model must deliver a preschool tegrated in a campus-wide school ly Learning Intervention model in selow. Applicants not proposing an	improvement model. Schedule #2 Provisions Early Learning
program proposed is: research-based; vertically aligned in math, science, literacy, language through the elementary grades; and develops socio-emotional skills: Describe the student assessment data that will be examined for the preschool and kindergarten classes that inform continuous improvement and next-grade readiness: For TEA Use Only Changes on this page have been confirmed with: On this date:	staffing pattern for the full- day preschool that will meet standards for high qualification of staff, required child-to-staff ratios, required class size limitations and comparable staff salaries. Indicate if the campus will partner with community- based provider to deliver the	N/A		
assessment data that will be examined for the preschool and kindergarten classes that inform continuous improvement and next-grade readiness: For TEA Use Only Changes on this page have been confirmed with: On this date:	program proposed is: research-based; vertically aligned in math, science, literacy, language through the elementary grades; and develops socio-emotional	N/A		
Changes on this page have been confirmed with: On this date:	assessment data that will be examined for the preschool and kindergarten classes that inform continuous improvement and next-grade	N/A		
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Sch	redule #16—Responses to Statutory Requ	uirements (cont.)	
County-district number or vende		Amendment # (for amendments only):	
Statutory Requirement 14: Screening and Selecting Staff Applicants proposing a TURNAROUND model must measure the effectiveness of staff to work in the turnaround environment. In screening all existing staff, no more than 50% may be rehired to work in the turnaround model. Please review the description of requirements for educator screening and selecting staff under the turnaround model in Schedule #2 Provisions and Assurances. These applicants shall respond to the prompts in the table below. Applicants not proposing a Turnaround model shall indicate below with "N/A". Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.			
Describe process for screening all staff that existed prior to implementation of the turnaround model, including the criteria for best-fit in the turnaround model:	N/A		
Indicate the number of existing staff rehired for work in the turnaround model implementation:	N/A		
Describe process for selecting new staff, including the criteria for best-fit in the turnaround model:	N/A		
Indicate the number of new staff hired for work in the turnaround model implementation:	N/A		
Indicate the start date for the new turnaround implementation staff; including rehires and new hires:	N/A		
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Schedule #16—Responses to	Statutory Requirements (cont.)
County-district number or vendor ID: 101919	Amendment # (for amendments only):
Statutory Requirement 15: New Governance Structure/T	urnaround Οπιce ι new campus governance structure in which the school may
report to a new turnaround office in the LEA or SEA, hire a t	urnaround leader who reports to LEA executive leadership,
	xibility in exchange for greater accountability. Please review e under the turnaround model in Schedule #2 Provisions and
Assurances.	
These applicants shall describe the new governance structururaround model shall indicate below with "N/A".	res planned in the space below. Applicants not proposing a
Response is limited to space provided, front side only. Use	Arial font, no smaller than 10 point.
N/A	
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	nedule #16—Responses to			
County-district number or vend			mendment # (for amendments	only):
with a whole-school reform mo- Reform model in Schedule #2 I These applicants shall respond model shall indicate below with Response is limited to space p	LE-SCHOOL REFORM mod del developer. Please review Provisions and Assurances. I to the prompts in the table I "N/A".	lel must implement v the description of pelow. Applicants n	t an evidence-based model in p f requirements under the Whole ot proposing a Whole-School R ler than 10 point.	-School
Name the model developer with whom you will partner to implement the whole-school reform:	N/A			***************************************
Describe the record of success the model developer has shown in implementing whole-school reform strategies:	N/A			
Name and describe the study/studies examined that support the efficacy of the model selected.				
Include information about the study's sample size and multi-site sampling.	N/A			
Include key findings showing impact on student achievement.				
Additionally, provide citations for the study publications:				
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16—Responses to St	

County-district number or vendor ID: 101919

Amendment # (for amendments only):

Statutory Requirement 17: Operations under a Charter School Operator, CMO or EMO.

Applicants proposing a **RESTART** model must convert or reopen the school under a charter school operator, charter management organization (CMO), or education management organization (EMO); using a rigorous review process to select a provider who will restart the organization. Please review the description of requirements under the Restart model in Schedule #2 Provisions and Assurances.

In the space below, these applicants shall describe the rigorous process to be used to select the restart organization; criteria used for selection; timeline for provider selection; and anticipated date for school reopening/conversion.

Applicants not proposing a Restart model shall indicate below with "N/A".

Applicants not proposing a Restart model shall in Response is limited to space provided front side	indicate below with "N/A". e only. Use Arial font, no smaller than 10 point.
N/A	
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Schedule #16—Responses to Statutory Rec	
County-district number or vendor ID: 101919	Amendment # (for amendments only):
Statutory Requirement 18: Enrollment in higher achieving schools Applicants proposing a CLOSURE model must enroll students who attend reasonable proximity to the closed school. These applicants shall describe the processes, key activities, and timeline transition students to higher achieving school in the space below. Applicar indicate below with "N/A".	they will undertake within one year in order to nts not proposing a Closure model shall
Response is limited to space provided, front side only. Use Arial font, no s	maller than 10 point.
Response is limited to space provided, front side only. Use Arial font, no s N/A	maile man iv point

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			to TEA Program Requirements		
		nber or vendor ID: 101919	Amendment # (for an	nendments	only):
		quirement 1: Interventions to meet Mo			L1_
proginve Aca qua use	ritical Success Factors are the key research-based focus areas, aligned with the statutory requirements of this rogram, under which school improvement initiatives shall be planned. Research provides evidence that effort and vestment in these focus areas is most impactful to achieve continuous school improvement. cademic Performance is the foundational Critical Success Factor. Through gains in Critical Success Factors of teacher uality, effective leadership, data-driven instructional decisions, productive community and parent involvement, efficient see of learning time, and maintaining a positive school climate, campuses can increase academic performance for all sudents.				
List inst	the most impor ructional progra	rtant areas in which the campus will achie am through this grant. d to space provided, front side only. Use	•	through an i	mproved
	tical Success Factor:	Academic Performance/Improve			
	<u> </u>	Planned Intervention	1	1,150	od for nentation
1.	Kindergarten a achievement s counterparts.	help close the achievement gap that exist and Kindergarten. It will provide the oppostarting out on grade level versus our sturn After three years, our data should prove academic achievement can be sustained	ortunity for our student's academic dents starting out behind their that early intervention is needed and	x Year 1 x Year 2 x Year 3	Year 4
2.				Year 1 Year 2 Year 3	☐ Year 4 ☐ Year 5
3.				☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4
4.				Year 1 Year 2 Year 3	☐ Year 4
5.				☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
6.				☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4
7.				☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
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	especial and the control of the cont	•	es to TEA Program Requirem			
		nber or vendor ID: 101919		dment # (for am		nly):
Criti prog inve List inte and Add	ical Success Fagram, under whestment in these and briefly deserventions selectionally, indicationally, indicat	quirement 2: Interventions to me actors are the key research-based nich school improvement initiatives to focus areas is most impactful to acribe the interventions selected footed fulfill all statutory requirement identified through your needs asset the period during the grant cycle to space provided, front side on	focus areas, aligned with the shall be planned. Research pachieve continuous school importing implementation for this Critics listed in the program assurances ment.	statutory require rovides evidence provement. al Success Fact proces, and support implemented.	ements of the e that effort tor. Ensure t	and that
Crit	ical Success Factor:	Increase Teacher Quality				
		Planned Inter	vention		+11,54454	od for entation
1.		oaching schedules for every admi dded coaching for administrators	· · · · · · · · · · · · · · · · · · ·		⊠ Year1 ⊠ Year2 ⊠ Year3	⊠Year 4 ⊠ Year 5
2.		Minimum of Monthly quality face-to be effective feedback model (Lever	- ·	eacher using	☐ Year 1 ☑ Year 2 ☑ Year 3	⊠ Year4 ⊠ Year5
3.		dentify performance stages for ev ation from district or approved cor		time) using	☐ Year 1 ☑ Year 2 ☑ Year 3	Year 4
4.		Complete 10 classroom observation ack using a tracking system to en	·		☐ Year 1 ☐ Year 2 ☑ Year 3	⊠ Year 4 ☐ Year 5
5.					Year 1 Year 2 Year 3	☐ Year 4 ☐ Year 5
6.					☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
7.					Year 1 Year 2 Year 3	☐ Year 4
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			to IEA Program Requirements (cont.)		
		nber or vendor ID: 101919	Amendment # (for an		only):
Crit prog inve List inte and Ado	ical Success Fagram, under whe struct in these and briefly deserventions select Root Causes in the select in the s	actors are the key research-based faich school improvement initiatives se focus areas is most impactful to accribe the interventions selected for sted fulfill all statutory requirements dentified through your needs asses ate the period during the grant cycle	et Model Requirements and Timeline (con ocus areas, aligned with the statutory requireshall be planned. Research provides evidenchieve continuous school improvement, implementation for this Critical Success Facilisted in the program assurances, and supposement. In which the activities will be implemented. Use Arial font, no smaller than 10 point.	ements of the ce that effort ctor. Ensure	t and that
Crit	tical Success Factor:	Increase Leadership Effectiv	eness		
		Planned interve	ention	15,5,676	od for entation
	Camp	ous leaders will receive coaching that	at is targeted, ongoing and job-embedded	⊠ Year 1	⊠Year 4
	to foc	us on observation/feedback and we	ekly teacher collaboration.	☐ Year 2	⊠ Year 5
1.				⊠ Year 3	2 /44.1
·····	Leade	ership development for all campus le	eaders will focus on building leadership	☐ Year 1	⊠ Year 4
		city aligned to competencies on T-Pl	-	☑ Year 2	⊠ Year 5
2.				'	⊠ rearo
				⊠ Year 3	
		-	acher leaders will receive training and job-	☐ Year 1	Year 4
_		· · · · · · · · · · · · · · · · · · ·	s: lesson plan design, content learning	☑ Year 2	Year 5
3.	walks	, and programmatic implementation	/monitoring.	⊠ Year 3	
				☐ Year 1	Year 4
				☐ Year 2	☐ Year 5
4.				☐ Year 3	
·-···					·
				☐ Year 1	☐ Year 4
5.				☐ Year 2	Year 5
J.				Year 3	
		ere en en europe in renementation de la entrementation de la entreme de la entrementation de la entrementation		☐ Year 1	☐ Year 4
6.				☐ Year 2	☐ Year 5
				☐ Year 3	
				☐ Year 1	☐ Year4
7.				Year 2	Year 5
				Year 3	
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		Schedule #17—Responses	to TEA Program Re			
	County-district number or vendor ID: 101919 Amendment # (for amendments only): TEA Program Requirement 4: Interventions to meet Model Requirements and Timeline (cont.)					nly):
Criti prog inve List inte and Add	ical Success Fa gram, under whi estment in these and briefly deso rventions select Root Causes ic litionally, indicat	uirement 4: Interventions to meet octors are the key research-based found ich school improvement initiatives slat focus areas is most impactful to accribe the interventions selected for itsed fulfill all statutory requirements lidentified through your needs assess the period during the grant cycle it to space provided, front side only.	cus areas, aligned whall be planned. Res hieve continuous scheplementation for the sted in the program ament. In which the activities	with the statutory require earch provides evidence nool improvement, is Critical Success Fact assurances, and suppo	ements of th ce that effort tor. Ensure t	and that
	tical Success Factor:	Increase Use of Quality Data				
		Planned Interver	ıtion		100,000,000	od for entation
1.	Use of	multiple data sources with a calend	lar identifying focus o	of meeting	⊠ Year 1 ⊠ Year 2 ⊠ Year 3	⊠Year 4 ⊠ Year 5
2.	· D	DDI Protocols (Driving Questions) a	nd agendas to organ	ize meetings	☐ Year 1 ☑ Year 2 ☑ Year 3	⊠ Year 4 ⊠ Year 5
3.	· V	Veekly teacher collaboration aligned	to assessment cale	ndar	☐ Year 1 ☑ Year 2 ☑ Year 3	☐ Year 4 ☐ Year 5
4.	· S	mart goal development (campus/gra	ade level/subject)		☐ Year 1 ☐ Year 2 ☑ Year 3	⊠ Year4 ⊡ Year5
5.	. P alignm	D – (based on campus needs/root c ent)	cause analysis/misco	nceptions/vertical	☐ Year 1 ☑ Year 2 ☑ Year 3	⊠ Year 4 ⊠ Year 5
6.					Year 1 Year 2 Year 3	☐ Year4 ☐ Year5
7.					Year 1 Year 2 Year 3	☐ Year 4 ☐ Year 5
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_			s to TEA Program Requirements (cont.)		
		nber or vendor ID: 101919	Amendment # (for an	nendments o	only):
Crit prog inve List inte and Ado	ical Success Fa gram, under wh estment in these and briefly des rventions selec Root Causes i litionally, indica	actors are the key research-based in thich school improvement initiatives the focus areas is most impactful to a scribe the interventions selected for the fulfill all statutory requirements dentified through your needs asses te the period during the grant cycle	et Model Requirements and Timeline (con focus areas, aligned with the statutory requir shall be planned. Research provides evident achieve continuous school improvement. implementation for this Critical Success Facilisted in the program assurances, and suppossement. In which the activities will be implemented. Use Arial font, no smaller than 10 point.	ements of the central that effort that effort tor. Ensure	t and that
Crit	ical Success Factor:	Increase Learning Time			
		Planned Interve	ention	1, 15155	od for entation
1.	Increa	ased learning time for reading and r	math by adjusting the daily schedule.	☐ Year 1 ☑ Year 2 ☑ Year 3	⊠ Year4 ⊠ Year5
2.	who a	re reading below grade level.	rvention time daily to double dose students	☐ Year 1 ☑ Year 2 ☑ Year 3	⊠ Year 4 ⊠ Year 5
3.	* Expe	ert teachers are being used to doub	ole dose students in math intervention daily.	☐ Year 1 ☑ Year 2 ☑ Year 3	⊠ Year 4 ⊠ Year 5
4.		nd the school learning time through it of the summer slide.	the month month June/July to reduce the	☐ Year 1 ☑ Year 2 ☑ Year 3	⊠ Year 4 ⊠ Year 5
5.				Year 1 Year 2 Year 3	☐ Year4 ☐ Year5
6.				Year 1 Year 2 Year 3	☐ Year 4 ☐ Year 5
7.				Year 1 Year 2 Year 3	☐ Year4 ☐ Year5
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		Schedule #17—Responses to T	EA Program Re	quirements (cont.)		
	County-district number or vendor ID: 101919 Amendment # (for amendments only):					
Crit pro inve List inte and Add	TEA Program Requirement 5: Interventions to meet Model Requirements and Timeline (cont.) Critical Success Factors are the key research-based focus areas, aligned with the statutory requirements of this program, under which school improvement initiatives shall be planned. Research provides evidence that effort and investment in these focus areas is most impactful to achieve continuous school improvement. List and briefly describe the interventions selected for implementation for this Critical Success Factor. Ensure that interventions selected fulfill all statutory requirements listed in the program assurances, and support Problem Statements and Root Causes identified through your needs assessment. Additionally, indicate the period during the grant cycle in which the activities will be implemented. Response is limited to space provided, front side only. Use Arial font, no smaller than 10 point.					
	tical Success Factor:	Increase Parent/Community Enga				
		Planned Intervention			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	od for entation
1.	be held before	equired to sign the ThinkStretch workbool e students start the program, another will an awards ceremony will be held during	be held during th	he 4 th week of the	☐ Year 1 ☑ Year 2 ☑ Year 3	⊠ Year4 ⊠ Year5
2.					☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4 ☐ Year 5
3.					Year 1 Year 2 Year 3	☐ Year4 ☐ Year5
4.					☐ Year 1 ☐ Year 2 ☐ Year 3	☐ Year 4
5.					Year 1 Year 2 Year 3	☐ Year 4
6.					Year 1 Year 2 Year 3	☐ Year4 ☐ Year5
7.					Year 1 Year 2 Year 3	☐ Year4 ☐ Year5
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	Schedule #17—Responses to TEA Program Requirements (cont.)			
TE	A Program Rec	hber or vendor ID: 101919 Amendment # (for am quirement 5: Interventions to meet Model Requirements and Timeline (con	t.)	5.5
pro- inve List inte and Add	gram, under whestment in these and briefly deserventions selectionally, indica	actors are the key research-based focus areas, aligned with the statutory require ich school improvement initiatives shall be planned. Research provides evidence focus areas is most impactful to achieve continuous school improvement, cribe the interventions selected for implementation for this Critical Success Facted fulfill all statutory requirements listed in the program assurances, and suppodentified through your needs assessment. te the period during the grant cycle in which the activities will be implemented, d to space provided, front side only. Use Arial font, no smaller than 10 point.	e that effort tor. Ensure	and that
Cri	tical Success Factor:	Improve School Climate		
		Planned Intervention	1.5 (1.7) (1.7)	od for entation
1.	depending on depending on the Grant Con	ents will receive small group instruction daily, some more than others their data. Teachers will review their data weekly and reorganize their groups their data. Teachers will review their data with the Program Coordinator and mittee to make sure the most effective interventions are being delivered. The ammel should feel more enthusiastic considering their students would be on	☐ Year 1 ☑ Year 2 ☑ Year 3	⊠ Year4 ⊠ Year5
		close to being on grade level entering PreKindergarten and Kindergarten.		
2			Year 1	☐ Year 4 ☐ Year 5
2.			☐ Year 3	
			Year 1	☐ Year 4
3.			☐ Year 2 ☐ Year 3	☐ Year 5
			☐ Year 1	☐ Year 4
4.			☐ Year 2 ☐ Year 3	☐ Year 5
			Year 1	☐ Year 4
5.			Year 3	
_			Year 1	☐ Year 4
6.			Year 2	☐ Year 5

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	Schedule #18—Equitable Access and Participa	<u>ition</u>		
County-District Number or Vendor ID: 101919 Amendment number (for amendments only):				
No Ba	rriers			
#	No Barriers	Students	Teachers	Others
000	The applicant assures that no barriers exist to equitable access and participation for any groups	×	\boxtimes	×
Barrie	r: Gender-Specific Bias			
#	Strategies for Gender-Specific Bias	Students	Teachers	Others
A01	Expand opportunities for historically underrepresented groups to fully participate			
A02	Provide staff development on eliminating gender bias			
A03	Ensure strategies and materials used with students do not promote gender bias			
A04	Develop and implement a plan to eliminate existing discrimination and the effects of past discrimination on the basis of gender			
A05	Ensure compliance with the requirements in Title IX of the Education Amendments of 1972, which prohibits discrimination on the basis of gender			
A06	Ensure students and parents are fully informed of their rights and responsibilities with regard to participation in the program			
A99	Other (specify)			
Barrie	r: Cultural, Linguistic, or Economic Diversity			
#	Strategies for Cultural, Linguistic, or Economic Diversity	Students	Teachers	Others
B01	Provide program information/materials in home language			
B02	Provide interpreter/translator at program activities			
B03	Increase awareness and appreciation of cultural and linguistic diversity through a variety of activities, publications, etc.			
B04	Communicate to students, teachers, and other program beneficiaries an appreciation of students' and families' linguistic and cultural backgrounds			
B05	Develop/maintain community involvement/participation in program activities			
B06	Provide staff development on effective teaching strategies for diverse populations			
	populations		1	
B07	Ensure staff development is sensitive to cultural and linguistic differences and communicates an appreciation for diversity			
·	Ensure staff development is sensitive to cultural and linguistic differences			
B07	Ensure staff development is sensitive to cultural and linguistic differences and communicates an appreciation for diversity Seek technical assistance from education service center, technical			
B07 B08	Ensure staff development is sensitive to cultural and linguistic differences and communicates an appreciation for diversity Seek technical assistance from education service center, technical assistance center, Title I, Part A school support team, or other provider			

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Schedule #18—Equitable Access and Participation (cont.)					
		number (for a	amendments	only):	
Barrie	Barrier: Cultural, Linguistic, or Economic Diversity (cont.)				
#	Strategies for Cultural, Linguistic, or Economic Diversity	Students	Teachers	Others	
B12	Offer "flexible" opportunities for parent involvement including home learning activities and other activities that don't require parents to come to the school				
B13	Provide child care for parents participating in school activities				
B14	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities				
B15	Provide adult education, including GED and/or ESL classes, or family literacy program				
B16	Offer computer literacy courses for parents and other program beneficiaries				
B17	Conduct an outreach program for traditionally "hard to reach" parents				
B18	Coordinate with community centers/programs				
B19	Seek collaboration/assistance from business, industry, or institutions of higher education				
B20	Develop and implement a plan to eliminate existing discrimination and the effects of past discrimination on the basis of race, national origin, and color				
B21	Ensure compliance with the requirements in Title VI of the Civil Rights Act of 1964, which prohibits discrimination on the basis of race, national origin, and color				
B22	Ensure students, teachers, and other program beneficiaries are informed of their rights and responsibilities with regard to participation in the program				
B23	Provide mediation training on a regular basis to assist in resolving disputes and complaints				
B99	Other (specify)				
Barrie	r: Gang-Related Activities			SE SE	
#	Strategies for Gang-Related Activities	Students	Teachers	Others	
C01	Provide early intervention				
C02	Provide counseling				
C03	Conduct home visits by staff				
C04	Provide flexibility in scheduling activities				
C05	Recruit volunteers to assist in promoting gang-free communities				
C06	Provide mentor program				
C07	Provide before/after school recreational, instructional, cultural, or artistic programs/activities				

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	Schedule #18—Equitable Access and Participation	ı (cont.)		
	-District Number or Vendor ID: 101919 Amendment	number (for a	amendments	only):
Barrie	r: Gang-Related Activities (cont.)			
#	Strategies for Gang-Related Activities	Students	Teachers	Others
C08	Provide community service programs/activities			
C09	Conduct parent/teacher conferences			
C10	Strengthen school/parent compacts			
C11	Establish partnerships with law enforcement agencies			
C12	Provide conflict resolution/peer mediation strategies/programs			
C13	Seek collaboration/assistance from business, industry, or institutions of higher education			
C14	Provide training/information to teachers, school staff, and parents to deal with gang-related issues			
C99	Other (specify)			
Barrie	: Drug-Related Activities			
#	Strategies for Drug-Related Activities	Students	Teachers	Others
D01	Provide early identification/intervention			
D02	Provide counseling			
D03	Conduct home visits by staff			
D04	Recruit volunteers to assist in promoting drug-free schools and communities			
D05	Provide mentor program			
D06	Provide before/after school recreational, instructional, cultural, or artistic programs/activities			
D07	Provide community service programs/activities			
D08	Provide comprehensive health education programs			
D09	Conduct parent/teacher conferences			
D10	Establish school/parent compacts			
D11	Develop/maintain community partnerships			
D12	Provide conflict resolution/peer mediation strategies/programs			
D13	Seek collaboration/assistance from business, industry, or institutions of higher education			
D14	Provide training/information to teachers, school staff, and parents to deal with drug-related issues			
D99	Other (specify)			
Barrier	: Visual Impairments			
#	Strategies for Visual Impairments	Students	Teachers	Others
E01	Provide early identification and intervention			
E02	Provide program materials/information in Braille			

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Schedule #18—Equitable Access and Participation (cont.)				
	County-District Number or Vendor ID: 101919 Amendment number (for amendments only):			
Barrie	r: Visual Impairments			
#	Strategies for Visual Impairments	Students	Teachers	Others
E03	Provide program materials/information in large type			
E04	Provide program materials/information on tape			
E05	Provide staff development on effective teaching strategies for visual impairment			
E06	Provide training for parents			
E07	Format materials/information published on the internet for ADA accessibility			
E99	Other (specify)			
Barrie	r: Hearing Impairments			
#	Strategies for Hearing Impairments			
F01	Provide early identification and intervention			
F02	Provide interpreters at program activities			
F03	Provide captioned video material			
F04	Provide program materials and information in visual format			
F05	Use communication technology, such as TDD/relay			
F06	Provide staff development on effective teaching strategies for hearing impairment			
F07	Provide training for parents			
F99	Other (specify)			
Barrie	r: Learning Disabilities			
#	Strategies for Learning Disabilities	Students	Teachers	Others
G01	Provide early identification and intervention			
G02	Expand tutorial/mentor programs			
G03	Provide staff development in identification practices and effective teaching strategies			
G04	Provide training for parents in early identification and intervention			
G99	Other (specify)			
Barrie	r: Other Physical Disabilities or Constraints	.		
#	Strategies for Other Physical Disabilities or Constraints	Students	Teachers	Others
H01	Develop and implement a plan to achieve full participation by students with other physical disabilities or constraints			
H02	Provide staff development on effective teaching strategies			
H03	Provide training for parents			
H99	Other (specify)			

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L	Inaccessible Physical Structures clan to achieve full participation by students ies/constraints	Students	Teachers	only): Others
# Strategies for Develop and implement a	Inaccessible Physical Structures plan to achieve full participation by students ies/constraints	Students	Teachers	Others
Develop and implement a	olan to achieve full participation by students ies/constraints	Students	Teachers	Others
	ies/constraints	l —		
	res are accessible	<u> </u>		
J02 Ensure all physical structu	CO GIO GOOGOTO			
J99 Other (specify)				
Barrier: Absenteeism/Truancy				
# Strategio	es for Absenteeism/Truancy	Students	Teachers	Others
K01 Provide early identification	intervention (intervention)			
K02 Develop and implement a	ruancy intervention plan			
K03 Conduct home visits by sta	ıff			
K04 Recruit volunteers to assis	t in promoting school attendance			
K05 Provide mentor program				
K06 Provide before/after schoo	recreational or educational activities			
K07 Conduct parent/teacher co	nferences			
K08 Strengthen school/parent of	ompacts			
K09 Develop/maintain commun	ity partnerships			
K10 Coordinate with health and	social services agencies			
K11 Coordinate with the juvenil	e justice system			
K12 Seek collaboration/assistal higher education	nce from business, industry, or institutions of			
K99 Other (specify)				
Barrier: High Mobility Rates	· · · · · · · · · · · · · · · · · · ·			(5)
# Strateg	les for High Mobility Rates	Students	Teachers	Others
L01 Coordinate with social serv	ices agencies			
L02 Establish partnerships with	parents of highly mobile families			
L03 Establish/maintain timely re	ecord transfer system			
L99 Other (specify)				
Barrier: Lack of Support from Pa	rents	1.3		
# Strategies fo	r Lack of Support from Parents	Students	Teachers	Others
M01 Develop and implement a	plan to increase support from parents			
M02 Conduct home visits by sta	ff			

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	Schedule #18—Equitable Access and Participation	<u>n</u> (cont.)		
		number (for a	amendments	only):
Barrie	r: Lack of Support from Parents (cont.)			
#	Strategies for Lack of Support from Parents	Students	Teachers	Others
M03	Recruit volunteers to actively participate in school activities			
M04	Conduct parent/teacher conferences			
M05	Establish school/parent compacts			
M06	Provide parenting training			
M07	Provide a parent/family center			
M08	Provide program materials/information in home language			
M09	Involve parents from a variety of backgrounds in school decision making			
M10	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school			
M11	Provide child care for parents participating in school activities			
M12	Acknowledge and include family members' diverse skills, talents, and knowledge in school activities			
M13	Provide adult education, including GED and/or ESL classes, or family literacy program			
M14	Conduct an outreach program for traditionally "hard to reach" parents			
M15	Facilitate school health advisory councils four times a year			
M99	Other (specify)			
Barrier: Shortage of Qualified Personnel				
#	Strategies for Shortage of Qualified Personnel	Students	Teachers	Others
N01	Develop and implement a plan to recruit and retain qualified personnel			
N02	Recruit and retain teachers from a variety of racial, ethnic, and language minority groups			
N03	Provide mentor program for new teachers			
N04	Provide intern program for new teachers			
N05	Provide an induction program for new personnel			
N06	Provide professional development in a variety of formats for personnel			
N07	Collaborate with colleges/universities with teacher preparation programs			
N99	Other (specify)			
Barrier	: Lack of Knowledge Regarding Program Benefits			
#	Strategies for Lack of Knowledge Regarding Program Benefits	Students	Teachers	Others
P01	Develop and implement a plan to inform program beneficiaries of program activities and benefits			
P02	Publish newsletter/brochures to inform program beneficiaries of activities and benefits			

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Barrie	r: Lack of Knowledge Regarding Program Benefits (cont.)			
#	Strategies for Lack of Knowledge Regarding Program Benefits	Students	Teachers	Others
P03	Provide announcements to local radio stations and newspapers about program activities/benefits			
P99	Other (specify)			
Barrie	r: Lack of Transportation to Program Activities			
#	Strategies for Lack of Transportation	Students	Teachers	Others
Q01	Provide transportation for parents and other program beneficiaries to activities			
Q02	Offer "flexible" opportunities for involvement, including home learning activities and other activities that don't require coming to school			
Q03	Conduct program activities in community centers and other neighborhood locations			
Q99	Other (specify)			
Barrie	r: Other Barriers			
#	Strategies for Other Barriers	Students	Teachers	Others
700	Other barrier			
Z99	Other strategy	L_J		
Z99	Other barrier	[]		<u></u>
299	Other strategy	L	<u>L</u>	Ll
Z99	Other barrier	П		
255	Other strategy			<u> </u>
Z99	Other barrier			П
233	Other strategy		<u> </u>	<u> </u>
Z99	Other barrier	П		
299	Other strategy	L_J		
Z99	Other barrier	П		
299	Other strategy	L_J	لــا	<u></u>
Z99	Other barrier	г		
299	Other strategy		L.J	
Z99	Other barrier			
299	Other strategy	اسا		<u></u> j
700	Other barrier	 1	<u></u>	
Z99	Other strategy	LJ		
700	Other barrier	r - 7		<u></u>
Z99	Other strategy			LJ

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Via telephone/fax/email (circle as appropriate)	By TEA staff person: